



**Glasgow Centre for Population Health
Management Board Meeting
Tuesday 14 June 2016**

General Update

Recommendations

Board members are asked to:

- note and discuss this update on progress since the last Management Board meeting on 24 March 2016;
- identify any developments and priorities in their own areas that are of potential significance for the Centre.

Governance, staffing and partnerships

1. Lorna Kelly, Associate Director, will be taking up a new role as Head of Primary Care Support and Development in NHS GGC. Her secondment to GCPH will therefore end at the end of June 2016. Many thanks are due to Lorna for the very substantial contribution she has made to the work of the GCPH during her two year secondment, and for the manner in which she has developed the role. The post has been advertised internally for an initial interim period of 6 months, and will be advertised substantively as soon as the funding period is confirmed.
2. Staffing changes:
 - Greg Inglis, Public Health Research Specialist, has been appointed as a Research Fellow at the Scottish Collaboration for Public Health Research and Policy (SCPHRP) in Edinburgh and will leave GCPH at the end of June. His post is being advertised
 - Katie Moore started on 23 May as Research Assistant to support the ongoing evaluation of Sistema Scotland, including the third site in Torry, Aberdeen. The post is funded by Sistema Scotland and Health Scotland.
 - Jessica Watson takes up post as Community Engagement/Knowledge Exchange Manager post (joint post with University of Glasgow) on 13 June
 - An appointment has been made by the MRC/CSO SPHSU at University of Glasgow to a Research Associate post, part funded by GCPH and Health Scotland, with a focus on longitudinal analysis.
3. Cat Taberner, Go Well Community Engagement Manager, has been awarded an MSc in Global Public Health from University of Glasgow, with her thesis "Health is my life: female refugee health in Glasgow"
4. A half day team development session was held on 26 April. This was an opportunity to share the emerging workplan and to consider how the team works across the range of the Centre's programmes and activity. There was a focus on cross-cutting work and community engagement. All individual end of year reviews and PDPs have been completed, with a high level of performance achieved across the team.

5. Carol Tannahill, Lorna Kelly and Peter Seaman met with Fergus Millan at Scottish Government on 25 May to review the work plan and current phase of the Centre's work. Following this meeting a letter was received confirming the intention to continue funding GCPH for the foreseeable future (attached). This is a very positive development and has been shared with staff.
6. 2016/7 is the final year of phase 3 of the Centre's activities which was shaped by the recommendations of the external funding review in 2011. During 2016/17 we intend to review the themes of work to ensure that these remain appropriate to the current context, and set longer term objectives for a 'phase 4' of the Centre's activities. This will involve development sessions with the GCPH team and wider partners, and further discussions with the Management Board.

Outputs and activities

7. Key outputs since the last Board meeting in March are reported below, including events and seminars, reports and publications, media and communications activity. Activity during this time was limited due to the campaigning period in advance of May 2016 elections.

Events and seminars

8. **Jane Stevens** gave the final lecture in the Seminar Series 12 on "Adverse Childhood Experiences" on 19 April, which was attended by 121 delegates. There was also a follow up workshop the next day, and discussions with Scottish Government. There is interest in further developing approaches to ACEs locally which are being followed up after the event.
9. **M74 study event** with residents from Gorbals, Govanhill and Rutherglen on 10 May. This event shared initial findings from research into the impact of the M74 extension with people who live in, or work with the communities close to the new motorway. The event will inform the final study report. 39 delegates attended.
10. **Creating Liveable Cities** on 26 May focused on active and sustainable travel. The seminar featured presentations on walking, cycling safety, air pollution, the evidence for active travel and future plans for infrastructure to support active travel in Glasgow. A report summarising the event is in preparation. 68 delegates attended.
11. **Community food network event** on 3 June, on behalf of the Glasgow Food Policy Partnership. The event explored the support for a community food network in Glasgow, building on existing work taking place around the city. Attendees were in favour of developing this further and a group is being established to put together a more detailed proposal for development. A total of 44 delegates attended.
12. **Fundamental determinants of health inequalities:** Jo Phelan and Bruce Link from Columbia University, New York, led a workshop at the GCPH on 7 June to consider the implications of their work and evidence for our approaches in Scotland. This followed on from a Maurice Bloch lecture delivered by Jo at Glasgow University on 6 June
13. Forthcoming events include:
 - GCPH will be exhibiting at the **NHS Scotland conference**, 14-15 June
 - Identifying the contribution of **cultural participation on positive health and wellbeing** in Glasgow, in collaboration with Glasgow Life, 14 June
 - **Right Here, Right Now final report launch**, 21 June

- **Prof Johnathan Morduch seminar** (Professor of Policy and Economics, at the Wagner Graduate School of Public Service, New York University) in collaboration with Glasgow Caledonian University on: "The hidden financial lives of low-income households", 30 June.
14. Planning is now starting for the next GCPH winter seminar series, which will run from September/October to March/April. Any specific suggestions of suitable speakers would be very welcome from Board members. All past seminars are available as podcasts/films on the GCPH website.

Publications and reports

15. **Excess mortality synthesis** (in collaboration with NHS Health Scotland, University of the West of Scotland and University College London): History, politics and vulnerability: explaining excess mortality in Scotland and Glasgow (May 2016).
16. **State of the Art Briefings: a What Works Scotland working paper**, for the 29th International Congress for School Effectiveness and Improvement (ICSE) co-authored by Lorna Kelly (March 2016).
17. Forthcoming publications include:
- Right Here, Right Now final report (June 2016)
 - Briefing Paper 48: Payday lending – a public health priority (June/July 2016)
 - Physical activity synthesis (July/August 2016)
 - Early years and young people synthesis (July/August 2016)
 - Briefing Paper 49: Principles for effective social interventions: learning from Sistema Scotland (July/August 2016)
 - Assets Based Approaches in Health and Care Services, July 2016

Media

18. There has been extensive media coverage on the excess mortality synthesis and ongoing interest in this report. This included exclusive coverage in the Sunday Herald: "Revealed: 'Glasgow effect' mortality rate blamed on Westminster social engineering". The report was also covered in the Evening Times, Herald and in a number of online blogs, and has been referred to in articles in the Guardian, Observer and Holyrood magazine. David Walsh was interviewed on BBC Scotland's 'Scotland 2016' programme on the report's findings, which was then followed by a live studio discussion with MSPs.
19. Commonwealth leaders' visit to Glasgow (which included input from GCPH) reported in the Herald: "Commonwealth leaders gather in Glasgow to focus on global leadership".

Social media and website

20. Twitter follower numbers continue to increase by approximately one or two every day and we have now reached over 2,700 followers. After the publication of the excess mortality synthesis, our follower number increased by around 50 over 7 days.
21. On the website, the excess mortality publication itself received 1,217 unique views in the first 7 days after publication and 1,556 in the first 14 days (context: our most popular publication of 2015/16 received 760 unique views).
22. The 'Supporting Resilience' animation recently reached 19,000 views on our YouTube channel (since publication in February 2014). This is by far our most popular piece of video content.

23. *Social contexts and health*, our first follow-up synthesis since the '10 year synthesis' and accompanying blog, has been well received and widely shared via social media. Total accesses of the report online had reached 530 by end-May 2016.
24. *Glasgow: health in changing city* (exploring life expectancy and demographic trends in the city) continues to receive high levels of interest and has now reached 556 views (as at end May).

Journal articles

25. Dying younger in Scotland: trends in mortality and deprivation relative to England and Wales, 1981-2011. Schofield L, Walsh D, Munoz-Arroyo R, McCartney G, Buchanan D, Lawder R, Armstrong M, Dundas R, Leyland AH. *Health & Place* 2016 (in press).

Developments

26. This section sets out developments which are additional to the current workplan, notable updates on current work programme activity, and examples of opportunities for impact and influence.
27. The previously noted partnership bid to the EPSRC for a £400,000 grant to "Creating Resilient Places for Sustainable Urban Living" was unfortunately unsuccessful. However, the bid just missed out on funding and received very positive feedback. Partners are interested in taking forward elements of the proposed work and continuing joint working, and GCPH will stay involved with those discussions.
28. The Urban Innovative Actions bid for ERDF funding of up to 5 million euros "*Breaking the cycle of disadvantage*" was submitted on 30 March. The Glasgow proposal (a partnership with Glasgow City Council, Glasgow Life, Glasgow Health and Care Partnership and One Parent Families Scotland) has passed the first round of assessment; final outcomes are expected in October.
29. GCPH has also been asked to partner with GGC as a 'knowledge institute' in a bid to the EU North-West Europe Co-operation Programme focusing on innovative, bottom up approaches to youth unemployment: the '*SAVIOUR*' project. This would be a four centre project with Durham, Heerlen in the Netherlands and Genk in Belgium.
30. Pete Seaman attended a workshop of the EU funded SMR (Smart Mature Resilience) network in Vejle, Denmark (9th-12th May), representing Glasgow in the network with a GCC colleague and presenting on Glasgow's particular resilience challenges and how the city is responding.
31. Further discussions have taken place with the Glasgow Region City Deal team about how to maximise the potential of City Deal to impact on health and inequalities; there are also discussions taking place with Health Scotland, NSS and JRF about informing and monitoring the City Deal approach across Scotland.
32. GCPH is supporting the continuation of the 'Building Connections' project, led by Jamie Sinclair, which is working to better connect local services to improve outcomes for individuals, including projects to link advice services to job centres and general practice. GCPH's role will be to support demonstration of wider learning and implications from the projects.

33. Common Purpose Commonwealth Leaders programme. GCPH hosted a visit in April from a group from across the Commonwealth taking part in the CSC Leaders programme, exploring the topic of how to make a step change in the way public, private and third sectors work together to address inequalities. Carol Tannahill also hosted a discussion at a World Café event with the group.
34. GCPH team members attended the recent International Qualitative Methods conference in Glasgow. Pete Seaman presented on *The power of representation: using arts and creativity to explore transformational resilience in communities*, based on the AHRC project.
35. Following the publication of the Public Health Review, GCPH is participating in a series of events to develop a shared response to the review recommendations on public health intelligence.
36. Lorna Kelly presented on “Why Volunteering Matters for Health” at the launch of Glasgow’s Volunteering Charter at the City Chambers on 7 June.
37. Carol and Lorna visited Joseph Rowntree Foundation in York on 18 May to explore areas for joint work, particularly in relation to inclusive growth and city economies.

**GCPH
June 2016**



**Glasgow Centre for Population Health
GCPH Board meeting
14 June 2016**

End of Year Report 2015/16

Recommendations

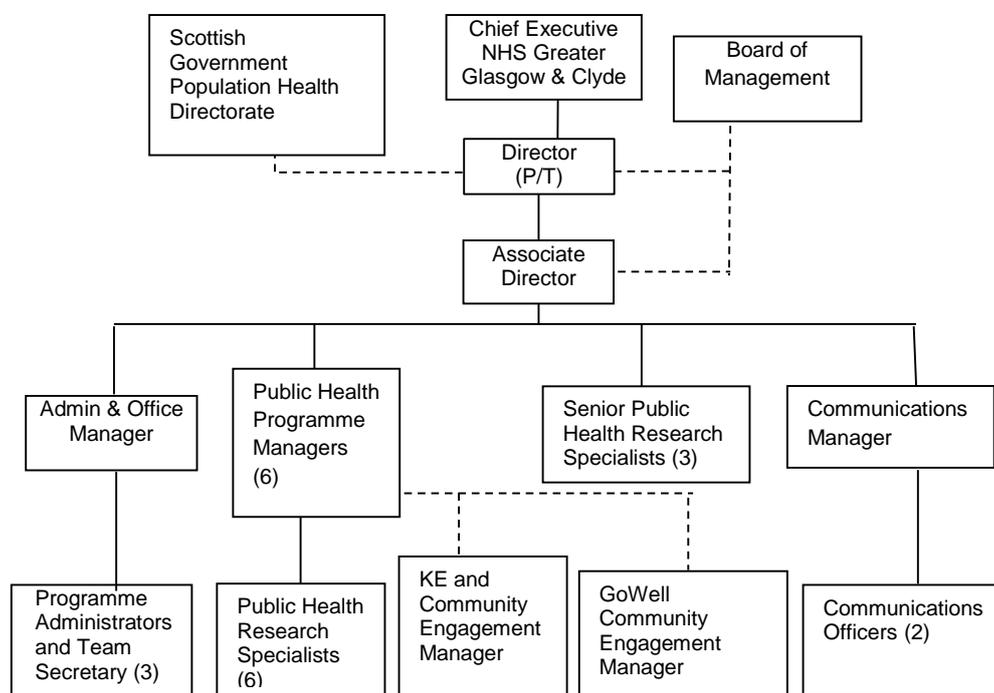
- The Board are asked to note the progress made against the 2015/16 work plan as outlined in this End of Year Report and to advise on areas requiring additional focus prior to sign-off as a year end record.
- To note the inclusion of the 'red', 'amber' and 'green' assessment rating and advise on issues arising.
- To offer advice on the continuing development of our reporting procedures.

Introduction

1. This report is an overview of progress against the 2015/16 work programme (Board paper 202) and updates the previous Mid-Year Report (Board paper 211). The end of year report is a core part of GCPH governance processes to ensure that the Management Board is satisfied with progress.
2. The Centre's work plan has been delivered with support of budget in 2015/16 of £1.84m of which £1.3m is annual Scottish Government allocation, £368,410 is sponsors' contributions to GoWell and GoWell East and £74,613 is other income (e.g AHRC contribution to *Representing Communities*). Staffing for 2015/16 (see Fig 1, over) saw a core team of Director (0.5 FTE), Deputy Director, six Programme Managers, three Senior Public Health Research Specialists, six Public Health Research Specialists and a full-time GoWell Community Engagement Manager. The team is supported by a Communications Manager, Communications Officer and e-Communications officer although the year saw the Communications Officer acting as maternity cover for the Communications Manager role. A full-time Office Manager also leads a team comprising three administrators.
3. The GCPH work plan has four 'themes' of work: Theme 1: *Understanding Glasgow's Health*; theme 2: *Urban Health*; theme 3: *Poverty, Disadvantage and the Economy*; and theme 4: *Asset-based Approaches and Resilience*. Within each theme sit 'programmes' of work comprised of a series of individual 'projects'. A detailed update on each programme and project is provided at Appendix 2.
4. Alongside the outputs achieved through the delivery of projects within our work plan, we also devote significant time and commitment to working alongside partners in a responsive manner. This means important work can emerge during the year which was not in our original plan. It is important we retain flexibility to work in such a

responsive mode whilst remaining strategic in the face of an increasing volume of requests.

Fig 1: Structure Diagram of GCPH team



5. The delivery of the work plan involves enacting our principles and practice of impact and influence (see Fig. 2). The design and delivery of projects and programmes involves working closely with the users of our outputs at all stages of the research and implementation process. We highlight how this is achieved at various stages and across various networks with two case study examples: *Child Poverty* and *Healthy, Sustainable Food*.
6. The year 2015/16 has seen a number of planned outputs and key milestones reached. These include;
 - The publication of the Sistema evaluation report, which published in May 2015;
 - The 'excess mortality' synthesis; *History, politics and vulnerability: explaining 'excess mortality'*, which was published in May 2016 following a round of preliminary dissemination and discussion of findings and recommendations with strategic partners
 - The report *Positive Conversations, Meaningful Change; Learning from Animating Assets* (November 2015) which reported on action research to establish local asset-based projects to address to health and wellbeing issues across Scotland.
 - The delivery of the *Right Here, Right Now* real-time data collection pilot with evaluation report. Release is planned coinciding with a stakeholder event in June 2016

The completion of *Animating Assets* and *Right Here, Right Now* prompt further reflection on the future direction of the work as we plan for 2016/17.

Strategic context for the work plan

7. The impact of financial restraint on our statutory and third sector partners continued in 2015/16. Welfare reform and changes in the local partner landscape also set the backdrop to the delivery of our work plan. Over the year we responded to new opportunities in the partner landscape which are outlined in this report. The financial climate lent urgency to the need for evidence of impact and intelligence around investments to improve health and reduce inequalities. It also continues to shape the capacity of our Public and Third Sector partners to collaborate on shared areas of interest. The year also saw the publication of the Public Health Review which underlined the need for stronger use of evidence to inform policy and increased organisation of efforts across the diverse Public Health community. We will continue to respond to the Review's implications and work with partners to implement them.

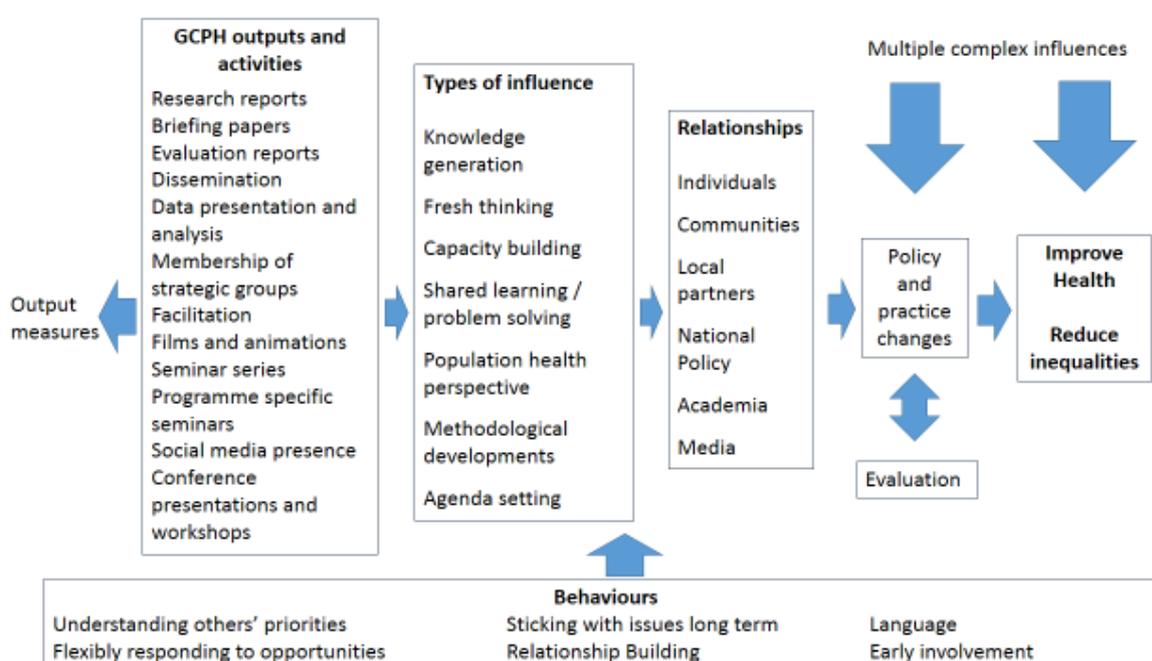
Move to Olympia Building and making connections in the local area

8. The year was significant for the Centre as it moved to the Olympia Building, Bridgeton alongside the University of Glasgow Social Research Hub. The move went smoothly and offered new opportunities for collaboration with University colleagues and involvement in continuing developments in the wider east end such as Thriving Places East and Clyde Gateway.
9. The GCPH team continue to enjoy the new accommodation and IT provision. The staffing profile within the Centre now features strong group of community engagement specialists to take advantage of opportunities for community collaboration in the east end. The group includes a GoWell community Engagement Manager, two Public Health Research Specialists with a remit for community focussed work (the AHRC Representing Communities and the joint post with New Gorbals Housing Association to inform the Gorbals Thriving Places evaluation) and the joint GCPH/ University of Glasgow knowledge exchange and community engagement role. The latter role has recently been re-filled and involves establishing contacts with organisations in the local area and making recommendations for future community engagement activity.
10. New collaboration has come in the form of our support of the *Buildings Connections and Local Capacity* project to coordinate public and third sector partners in delivering high quality services to people living in the east end of the city. The project has a particular focus on supporting collaborative working between services and organisations who work with those experiencing poverty in a context of welfare reform.
11. A new collaboration between GCPH and the departments of Urban Studies and Education departments at the University of Glasgow in the form of a successful PhD application (to the University's Lord Kelvin / Adam Smith Scholarship scheme). This will focus on the role of community centres in social regeneration. Four community centres in Bridgeton/ Dalmarnock will be included with the studentship due to commence in October 2016. Further collaborative working with the University of Glasgow is evidenced in the University's Education Department planned delivery of their 'Activate' community development course as part of the Life Expectancy and Neighbourhood change project. This phase begins in May 2016.
12. Other key collaborations include assisting What Works Scotland on their 'evaluability' work for Thriving Places. Findings from the participatory budgeting research have been developed into a joint paper with What Works Scotland to this end.

Building relationships and embedding in partner processes to support impact and influence

13. In the Mid-Year Report, we highlighted the Centre's strategy for ensuring impact and influence (as outlined in Board paper 184). The principles of this remain at the core of our activity and strategic approach; of developing and maintaining positive relationships with end users and partners to ensure impact, underpinned by the production and dissemination of research outputs which cement our reputation for bringing fresh thinking and credible knowledge (see Fig 2 below). Two examples of how we continue to enact this approach to impact and influence are provided through the two case study examples below.

Fig 2: Summary of the Centre's strategy for Impact and Influence



Examples of working for impact through embedding within partner and processes and working with partners

Child poverty

A number of projects across themes have converged to form a programme of work exploring the causes, effects and possibilities for action around child poverty in the city. The programme builds on previous work and networks established in their delivery such as the Cost of the School Day work (with a network including Child Poverty Action Group, One Parent Families Scotland, Glasgow Life and Education Services) and our well-established links with the Glasgow Early Years strategy.

The Cost of the School Day project itself built upon a reputation for generating credible knowledge and networks of interest established through the earlier Healthier Wealthier Children project and the Centre's making accessible population level data through the publication of Children's Indicators. Such activities supported a basis of trust which positions GCPH across and within networks of delivery in the city. Crucially, the process has created the conditions, both for the Centre and partners more widely, to be responsive to funding opportunities, which in a climate of financial

constraint, makes the translation of research findings into action and service impact more likely.

Two live examples of such responsiveness include a current bid to the European Union Urban Innovation fund (*Breaking the Cycle: A Family Based Approach to Child Poverty*) and a Big Lottery bid in which GCPH is an evaluation partner (*Reducing family adversity and resilience in early years*). Both bids rest upon a history of GCPH being seen as a credible source of expertise and fresh thinking demonstrated through outputs such as the cost of the school day dissemination and having 'stuck with' issues long enough to have established a thorough understanding of the challenges and opportunities.

The *Breaking the Cycle* bid presents an opportunity to hold together past, continuing and planned work around child poverty. Evolving work includes the follow-up Cost of the School Holidays the continued development of Child Health and Wellbeing Neighbourhood Profiles. It also highlights the value of long term investment of team resources such as the Centre's chairing of the Cost of the School Day Steering Group. The Big Lottery project bid arose through our joint post between theme 2 and NHS Greater Glasgow and Clyde. This bid seeks to establish a pathfinder childcare project in the east of the city and to implement actions on how to support family resilience through high quality childcare as a route out of poverty. Building on our established understanding of the patterns, processes and trends on child poverty and family hardship, the bid also highlights how GCPH acts as an agent to create optimal conditions for responsive joint working amongst city partners acting on health inequalities.

Healthy, sustainable food

Our work programme on healthy, sustainable food highlights the variety of ways the Centre works for impact; supporting the development of topic focussed networks, producing high quality research and as a source of expertise for implementation of policy and measurement of progress against appropriate outcomes. The programme sits within theme 2; Urban Health and builds upon previous work leading to recommendation of a 'whole school' approach to food and the establishment of the Glasgow Food Policy Partnership (a forum including representation from public, third sector and social enterprises). The GFFP was established to think through food issues taking account of multi-dimensional character of food in relation to health and wellbeing encompassing production, access, affordability, and sustainability. The GFFP sits within the Sustainable Food Cities network and includes Glasgow City Council, NHSGGC, the University of Glasgow, Nourish Scotland, the Social Association and the local growing network. GCPH's primary role has been to help GFFP find focus and respond to concerns around food poverty. An event supported and facilitated by GCPH in December 2015 outlined the priorities the network should adopt in its next phase (food poverty, food economy and food waste) building on existing activity and capacity. It led to the production of the network's manifesto and interest from the Scottish Government backed with financial support to explore the potential of a grassroots food network in Glasgow. Theme 2 has been working with existing organisations (public, third and private sector) to identify possible actions around food provision in relation to a range of policy outcomes such as employability, sustainability, city resilience, mental health and social connectedness. An emerging idea is around local food production and distribution, linking locally grown food with a commercial market in the city, which is currently unable access the full potential of local growing initiatives. The Scottish Government have agreed to consider a proposal following this period of engagement.

The previous schools work has also evolved into an action phase with GCPH supporting the implementation of Glasgow City Council/ Cordia's new food in schools policy. This is being achieved through training school health and wellbeing officers on the dimensions of a whole school approach to food and supporting action research projects around the new policy's implementation in three Glasgow schools. GCPH will act as a conduit between the action research and the Council to support on-going improvement of the policy implementation process. The theme is also supporting the Poverty Leadership Panel develop an understanding of how food insecurity can be measured and Thriving Places East understand the health and wellbeing implications of food provision within school holiday services.

Theme updates

14. The following section summarises progress of each of the Centre's themes of work in relation to the published work plan for 2015/16. These updates supplement the detailed tables found in the Appendices.

Theme 1 Understanding Glasgow's Health

15. This theme delivered a number of important planned outputs over the year. The 'excess mortality' synthesis *History, Poverty and Vulnerability* marks an important milestone in a core programme of work in the Centre – to produce knowledge to inform action to reduce inequality and improve health in the city. The publication followed a thorough and extended conversation with partners and stakeholders in the city and more widely plus a rigorous process of peer review. The breadth of the analysis contained meaning this required a wide range of contributors. The partner and stakeholder engagement helped ensure that the recommendations aligned with current experiences of policy and practice. The theme's contribution to informing action to reduce inequality has further been demonstrated by the continued record of publication through peer-review journals and the theme's continued reputation as a credible and widely used source of information around the patterns, processes and trends of health and wellbeing in the city.
16. This has been demonstrated through contributions to national and local fora such as the annual PHINS seminar. *Understanding Glasgow*, the GCPH website showing key trends and comparisons with other cities, remains a popular resource growing in both its usage and content. Improvements this year have focused on developing the data content and expanding the range of comparisons with other cities. New information on Economic Participation, Mindset, Demography, Poverty and Child Poverty have been added with information on Environment pending. The inclusion of children's indicators has been an important development supporting the Early Years strategy in the city.
17. The report *Glasgow: health in a changing city* published in March 2016 updated trends in life expectancy and related them to contextual changes. The theme continues to provide data to support and monitor key strategic priorities in the city such as Child Health and Early Years, a Briefing was produced and tabled at the Children and Families Lead Officers Group in July 2015. The theme also supports the city resilience strategy in a role of establishing appropriate quantitative data collection for monitoring purposes.
18. New developments to be taken forward into the next period of work planning will include analyses related to income and earning inequalities, new analyses around

mortality and ethnicity as well as continuing to connect across themes to support the developing understanding of what works in asset based services and ameliorating the impacts of child poverty and family adversity. The new analyses (income inequality and changes in ethnic composition) as projects in development contain a degree of uncertainty and will depend on the availability of data and relationships being established. A key priority for the theme remains being attentive to the processes of embedding its work within networks of joint working at a strategic level. This is currently highlighted by Fiona Crawford's joint role with NHSGCC and intelligence support to a range of city partnerships. The theme also continues to discuss how it can provide information support with Clyde Gateway.

Theme 2 Urban Health

19. Theme 2 includes some established GCPH programmes including the delivery of Phase 3 of Go Well, the Centre's food work and the programme exploring Healthy Urban Environments and Placemaking approaches. The social regeneration and localised partnership approaches programme is home to the Sistema evaluation which was published in May 2015 with an accompanying webinar. Elements of the evaluation were successfully translated into paper published within a special edition of *Journal of Public Mental Health* in March 2016. Other notable milestones from this programme include a joint report of participatory budgeting produced in collaboration with *What Works Scotland* in December 2015.
20. The Go Well programme had a number of key commitments for the year including the continued progression of the community engagement strategy, the communications component of the programme and lead responsibility for a repeat neighbourhood audit and a review of learning at the 10 year point. The Go Well community engagement strategy continues to learn from examples of best practice, building community capacity for change. The Community Engagement Panel of 18 residents met 7 times over the last 12 months with one Panel member completing a Community Achievement award. Following the Panel assisting Principal Investigator Professor Kearns' submission to the Scottish Parliament's Local Government and Regeneration Committee, the Clerk to the Committee visited the Go Well Panel in February to learn how to improve their community engagement. The repeat neighbourhood audit was undertaken in August and September 2015. However, the review and consolidation work requires further analysis and scoping and will continue into 2016/17
21. A key post was filled in September 2015 in the form of the Go Well / Gorbals Thriving Places research specialist post which will inform the development of the evaluative dimension to Thriving Places. Increased awareness of Go Well has been evidenced by an increase in its network memberships and enquiries from residents in response to Go Well's communications.
22. The Healthy Urban Environments and Placemaking programme continues to work within networks of influence through providing Briefing Papers on the street audit and stalled spaces research, engaging with strategic groups such as Clydeplan, the allotments and city parks strategies and attending the launch of the development phase of the new Housing Strategy. The themes' climate resilient communities project (*Weathering Change*) brings together GCC, greenspace Scotland and climate change knowledge brokers SNIFFER. A scoping report and logic model has been completed for this stage and GCPH is in an advanced stage of delivery the community engagement. The project has experienced a longer than anticipated

lead-in time due to the complexities of multi-partner working. In the coming year it will be vital that the momentum which has now been established is allowed to continue. GCPH's role will shift to appraising learning from the approach and method as well as project findings. This appraisal rests on GCPH ensuring it is connected to all work packages including those it does not have delivery responsibility for. There is a risk stemming from members of the GCPH team having commitments across a number of projects.

23. The development of the Glasgow Housing Strategy offers a potential for influence and theme 2 will look to offer development and implementation support as in the previous strategy through Health Impact or Quality Impact Assessments and by pushing for the inclusion of private as well as social housing in the strategy.

Theme 3 Poverty, Disadvantage and the Economy

24. Key dimensions of this theme include the Centre's contribution to learning and action within the city's Early Years strategy, action and research to mitigate poverty and deprivation later in the life course and the innovative multi-partner pilot *Right Here, Right Now* which is due to deliver its final report and evaluation. The publication and dissemination of a report investigating labour market changes in Glasgow's voluntary sector was achieved in September 2015 including a verbal presentation the Scottish Parliament's Economy Energy and Tourism Committee's inquiry into Work, Wages and Wellbeing.
25. The Early Years component of this theme has involved the maintenance of networks established and supporting learning outputs from the Cost of the School Day work (published October 2016) and progressing Cost of the School Holidays. The theme has handed over the chairing of the CSD steering group to Glasgow HSCP to allow an embedding of the approach in mainstream service delivery (See Child Poverty case study above for further information on this programme).
26. Theme 3 has an established interest in welfare reform and primary care, operationalised through its relationship with the Deep End GPs. A key milestone will be publication of *Improving partnership working between primary care and money advice services* in June 2016 reporting on a study exploring how welfare reforms are affecting Deep End General Practices in Glasgow and how General Practitioners are responding to these issues. The theme has also supported the Building Connections work as a means to consolidate learning around impacts of welfare reform.
27. In relation to later years and informing Age Friendly City developments, a report exploring experiences of alcohol in retirement was published in March 2016 preceded by a stakeholder engagement workshop to help frame recommendations. The report led to an invite for the authors to present evidence at the inquiry into alcohol-related harm amongst over 50s led by the International Longevity Centre – UK held at the House of Lords.
28. Some areas will require additional attention or re-evaluation in the coming year. This includes the Social Protection work which has been initiated by theme 3 exploring what research exists on different models of social protection and their implications for public health. The capacity of theme 3 will be an issue in the short term with the absence of Lorna Kelly's contribution to the theme and Greig Inglis' contribution as Public Health Research Specialist; both are due to move to roles elsewhere.

Theme 4 Asset based Approaches and Resilience

29. For theme 4, there were two anticipated milestones for 2015/16. The report *Positive Conversations, Meaningful Change; Learning from Animating Assets* (November 2015) reported on the initiation of asset-based projects to promote health and wellbeing following on from *Animating Assets* published under a previous work plan. The next milestone is imminent in the form of a report *Striking the balance: asset-based approaches in service settings* (expected May/June 2016) that explores the characteristics, features and challenges of asset-based service delivery using observations from ten case studies. This will support a growing suite of publications from the asset-based approaches programme with the addition of a co-authored book *Asset based approaches: their rise, role and reality* due in May 2016.
30. The Neighbourhoods and Life Expectancy qualitative research explores the histories and cultures of four Glasgow neighbourhoods continues to plan. The first part; histories of the four neighbourhoods has seen four narratives of the regeneration for each community completed with a cross-neighbourhood comparison used to stimulate questions for the part 2; key informant interviews. This component has seen 7 out of 20 anticipated interviews completed. The third stage; peer research is to be delivered in collaboration with the University of Glasgow's Activate course and recruitment sessions are underway.
31. The programme of work exploring creative approaches and methodological development is delivered through the Arts and Humanities Research Council funded *Representing Communities* which features the Glasgow case study site of Dennistoun. This continues according to the timescales agreed with the funder. Two workshops were held in November, one with practitioners with a community health focus and one with Glasgow Life staff to share learning. The second led to an approach from Glasgow Life to explore how the method could be utilised in the redevelopment of the Burrell and enhancing connection with the adjacent community in Pollok. The theme will develop this in the next work planning period.
32. GCPH has also a key delivery partner in the city resilience strategy (as part of the Rockefeller 100 Resilient Cities network) and has further been integrated into the EU funded Smart, Resilient Cities network contributing to an international network of cities exploring a resilience model. A key output of the Rockefeller work has been GCPH's contribution to the development of the strategy which is due for publication by GCC.

Projects not progressing as anticipated

33. A rating of programme delivery was introduced for the Mid-Year report, at the suggestion of the Executive Management Team. The intention was to give a more accessible overview of progress and to identify any areas which need additional focus for the remainder of the year. The rating is applied at theme and programme level in the reporting matrices (see Appendices) with exceptions reported. The rating is based on the following criteria:
 - Green: complete, on track for delivery as planned, or with agreed change to plan and/ or timescale
 - Amber: progress slower than expected or substantially different from plan; refers also to non-core, developmental work changing direction or ceasing
 - Red: significant delay or change to core programme or not proceeding.

34. At Mid-Year, the majority of programmes were rated 'green' but a small number had an 'amber' rating. Updates on these are now provided:

- In theme 1, collaboration with West Dunbartonshire Council on the development of health profiles, in conjunction with What Works Scotland was delayed. The profiling work has now been completed, a paper on approaches to community profiling has been published jointly with What Works Scotland and a second phase on the use and evaluation of the profile has commenced.
- In theme 2, an area identified as amber was the evaluation of the new school food policy in Glasgow. This has returned to 'green' following the recruitment of three schools who will conduct action research projects supported by the Centre (see Healthy, Sustainable Food case study above).
- In theme 3 a review of social protection literature remains at 'amber' and will be reviewed in the 2016/17 work plan, Theme 3's staffing resource as identified above will influence this.
- Work on the City Deal was marked as amber. A successful event was held in May, but following changes to the City Deal programme management arrangements there had been limited further GCPH involvement. However, there is now renewed interest both from the Glasgow City Region City Deal team and at a national level through Health Scotland and NSS linked to new City Deals. This will be incorporated into the 2016/17 work programme.
- In theme 4, a developmental programme 'making best use of the GCPH inequalities framework' was marked as 'amber'. It was proposed then that this was taken forward through specific programmes of work with partners, including Clyde Gateway and the Glasgow HSCP (local use of the Informing Investment in Inequalities toolkit).

35. At the End of Year stage a number of projects are marked as 'amber'. The reasons identified include:

- Reliance on partner capacity and resources (as in the case of theme 1 aspiration to submit journal papers on 'aftershock' work led by an former PhD student and supervision of PhD studentship on analysis of new data collected by University urban Big Data Centre).
- Insufficient interest from partners identified early on, usually leading to a shift of resources (e.g. local hot food outlet density study).
- Early investigation reveals limitations of available data (as in case of aspiration to work with ISD to examine drug-misuse trends across the three cities).
- Being reliant on a grant application or obtaining funding externally which has not been successful (e.g. advisory contributions to head injuries and social inequalities analysis).
- Developments in other themes suggest overlap (e.g. theme 1's social capital synthesis paper overlapping with 'Social Contexts' synthesis).
- Staffing changes (e.g. comparing physical activity across population groups).
- There has been a longer than anticipated lead-in time to gain partner agreement (e.g. the climate resilient communities work).
- Delays in preliminary scoping phase due to partner and GCPH commitments (e.g. development of Appleyard type study).
- Issues of data access to which it there is anticipated resolution (e.g. analysis of census travel to work trends 2001- 11).

Dependence on partner capacity and resource is likely to make a number of our 'in development' projects vulnerable going forward.

New areas of work not on original work plan

36. New areas of work emerged during the course of the year and are highlighted in the developments section of the regular Management Board General Update paper. In the first half of 2015/16 this included a request to support the development of an evaluation plan for the housing acquisition programme in Govanhill. This has evolved and Centre are now leading on a pragmatic evaluation of the impact of the programme on health and wellbeing in the area. The evaluation will include an analysis of existing quantitative data from previous surveys, analysis of qualitative data from interviews with residents and tenants and from qualitative stakeholder interviews undertaken by GCPH researchers. The results will form part of the interim report to Scottish Government on programme progress due in summer 2016.
37. A request to support the review of how the Health Scotland's Informing Investment to reduce Inequalities tool can be used locally to inform HSCP and SOA activities has led to Centre representation on the steering Group. Work with Mental Health Services, an event to review wider preventative action on suicide took place in March 2014. GCPH are also supporting Glasgow Life explore the role of free universal cultural services in relation to health outcomes.
38. GCPH was involved in a number of external funding bids during 2015/16 which have potential to lead to significant programmes of work in collaboration with partners. This included the EU Urban Innovative Actions bid ("Breaking the Cycle of Disadvantage") for which GCPH is the core evaluation partner, an ESRC Urban Living Partnership bid and a Big Lottery Fund proposal with Children in Scotland and GCC Education Services.

Communications

39. Communications updates are provided to the Board and EMT routinely through the year. Our communications outputs align and support our model of impact and influence with consideration given across the range of outputs to purpose and audience. Dissemination involves a range of routes to ensure findings reach a wide audience including events and seminar, media and e-communications as well traditional reports and briefing papers.
40. Milestone publications are indicated throughout the Theme reporting and also the 'Synthesis of existing work' section below. Events, seminars and conferences supporting dissemination included the annual Healthier Future Forum (*Thinking Ahead in the Early Years*) held in September 2015.
41. E- Communications: The communications team continue to develop social media use to support dissemination and processes of impact and influence. As well as promoting events and publications, it is used to generate engagement and widen our reach. For example, the recent seminar series lecture by Julia Unwin of the Joseph Rowntree Foundation engaged 500 on-line users. This increased use of social media by the Centre is in line with a general growing interest in the use of online tools and social media to share and disseminate research. Over the past year we have received several requests to present and advise on this including presentations to NHS Health Scotland and nursing students at the University of Abertay, and in recent months we have been collaborating with the new Scottish 'Public Health Hour'.
42. The statistics below give a sense of the engagement we receive through our online tools.

- For the 12 months up to 31 March 2016, the GCPH website had a total of 29,474 users. There was an annual increase (January 2015 to December 2015) of over 1,000 users (+4%).
 - The top three most popular pages (not including the home page, (15%)) were: publications (25%); events (15), and work themes (14%).
 - The *Understanding Glasgow* website had a total of 38,877 users. There was an annual increase (January 2015 to December 2015) of over 6,000 users (+19%).
 - GCPH now has 2,580 followers on Twitter (as of end-March 2016), an increase of over 600 (30%) on last year (1,980). Follower numbers continue to increase by approximately one or two every day.
 - The 'Supporting Resilience' animation has now received over 19,000 views on YouTube since its publication in February 2014. This is around 6,350 additional views since the mid-year review. This is, by far, our most popular piece of video content and illustrates an appetite for explanatory-style content.
 - The 'Evaluating Sistema Scotland' video has received 1,500 views since publication in May 2015. This includes 500 additional views since the mid-year review.
 - We currently have a total of 2,511 individuals registered on our network of contacts. Network subscribers receive the GCPH quarterly e-update and regular invitations to GCPH events and the IFF/GCPH seminar series
43. *Media*: The Centre continues to take a considered approach to media coverage, reserving media coverage for new findings that are particularly newsworthy or topical. Some of the key coverage over 2015/16 has focused on the Sistema Scotland evaluation, Pedestrian and cyclist road casualties in Scotland, Life expectancy and demographic trends in Glasgow, and the Cost of the School Day project. We increasingly receive proactive requests from journalists to comment on health and life expectancy, and health inequalities in general, and recently on some of the more topic-focused work such as food, the M74 study, physical activity and active travel, the Commonwealth games legacy, and poverty.
44. *Communications strategy*: The Communications strategy for Phase 3 was written to cover the period 2012-2015, which has lead the Communications team to consider how it may be updated to cover the remaining period of the Centre's funding and beyond. The update will incorporate the e-communications strategy (especially in relation to social media use) and the community engagement strategy, which is an area of increasing focus for the Centre.

Synthesis of existing work

45. We take the opportunity to synthesize work across our programmes in two key ways; through the publication of synthesis reports around a substantive topic and in response to consultations. Consultation responses are now made available to the public on our webpage. The communication of synthesis findings are also supported through the production of infographics.

GCPH Synthesis papers

46. The year saw the continuation of our series of evidence synthesis reports, which commenced with the publication of '*Ten years of the Glasgow Centre for Population Health: the evidence and implications*' published in 2014/15. Engagement and dialogue continued during 2015/16 with strategic partners and external organisations to discuss potential actions for improving health and reducing inequalities. These events included Scottish Government (Ministers and Researchers) Glasgow City

Council (Development and Regeneration Services) and NHS Greater Glasgow Clyde (Chief Executive and members of senior management).

47. In February 2016 in response to interest frequently expressed at the 'Ten years' synthesis discussions to increase understanding of the links between social environments and health, we published the 'Social Contexts and Health' synthesis. This joined the May 2016 publication of the 'Excess Mortality' synthesis (following a round of stakeholder engagement). A synthesis of evidence on Active travel has been completed with publication planned for summer 2016, and a synthesis on early years is underway.

Consultation responses

48. The Centre contributes to consultations when we have relevant expertise, we perceive opportunity for impact our input can be grounded in research and/ or we have been asked to contribute. Led by these principles in the past 12 months we have compiled responses to the Scottish Parliament call for evidence on work, wages and wellbeing, Glasgow City Council consultations on their draft strategic plan for cycling, mandatory 20mph zones in the city centre and Sauchiehall and Garnethill Regeneration Framework. We also responded to a SCDC and What Works Scotland consultation reviewing the National Standards for Community Engagement leading to a request for GCPH presence on the implementation reference group.

Activity beyond the work plan

49. Team members continue to receive requests for activity from organisations and individuals beyond our partners or that outlined on the work plan. Such requests reflect the Centre's reputation and credibility across different sectors including the academic sector, Councils outside Glasgow, the third sector and other NHS Boards. Selected examples include:
- Requests to make inputs to education including lecturing (a number of the team have delivered lectures on Glasgow Caledonian University's Masters in Public Health and Social Action course); to supervise postgraduate dissertations and sit on a PhD progression panels (University of Glasgow Masters in Public Health and Glasgow School of Art as examples).
 - To review funding applications (e.g. Economic and Social Research Council).
 - To act as panel discussants (requests accepted include the Joseph Rowntree Foundation event to launch of their *Liveable Lives* report).
 - To offer advice and expertise (Glasgow Council of Voluntary Services to provide instruction on asset mapping and).
 - Requests for presentations on research findings continue from a wide range of sources including
 - Scottish Government staff on excess mortality synthesis
 - Paediatric Public Health day at Glasgow Royal Infirmary Postgraduate Centre on breastfeeding research
 - Glasgow Caledonian University for postgraduates visiting the city, presentation on Glasgow's health inequalities
 - Edinburgh Science Festival to present and discuss Healthy, Happy Places
 - From academic journals for peer review (including *BMJOpen*, *Public Health*, *European Journal of Public Health* and *International Journal for Equity in Health*).

Conclusion

50. This summary highlights the progress made on the delivery of the work plan over the period April 2015 – March 2016. The Board are asked to note how this incorporates our principles of building relationships with our strategic partners and the how these processes are progressing. Looking forward to the next period of work we seek advice on partner priorities and areas likely to produced continued public health impact.

**Pete Seaman
June 2016**

Theme progress “At a Glance”

THEME	PROGRAMMES	OVERALL RATING	PROJECTS / EXCEPTION
1. Understanding Glasgow’s Health	1. Post-industrial regions	GREEN	1 AMBER project: journal articles not progressed
	2. Three Cities		2 of 7 projects AMBER one resolved through PhD extension and other not core
	3. National analyses		1 of 7 projects AMBER due to funding
	4. Social capital		
	5. Urban Big Data		1 of 1 project AMBER awaiting partner movement
	6. Changes in health, population and neighbourhoods		2 of 4 projects AMBER : delay in data access
	7. Population health indicators and comparisons		1 of 8 projects AMBER staff change
	8. Child Health		1 of 8 projects AMBER revised timescale
	9. Alcohol –Related harm		
	10. National and local forums and survey groups		
2. Urban Health	1. GoWell	GREEN	Part of 1 of 4 projects AMBER change of specification
	2. Understanding Glasgow		
	3. Social Regeneration		
	4. Healthy Urban Environments		
	5. Sustainability, transport and travel		3 of 7 projects AMBER delay in accessing data
	6. Healthy Sustainable food		1 of 5 projects AMBER developmental project not progressed
	7. Health Impact of Events		1 of 3 projects AMBER Discussions continuing
3. Poverty, Disadvantage and the Economy	1. Early years	GREEN	1 of 6 projects AMBER delay in accessing data
	2. Adult years		2 of 7 projects AMBER quality of available data and changing specification
	3. Older years		
	4. Right here, Right Now		
	5. Strategic Monitoring and development		1 of 3 AMBER awaiting partner movement)

Appendix 1

4. Asset based Approaches and resilience	<i>1. Creative approaches</i>	GREEN	
	<i>2. Resilience for public health</i>		1 of 3 <i>AMBER not funded</i>
	<i>3. Exploring neighbourhood change</i>		
	<i>4. Learning synthesis</i>		
	<i>5. Animating Assets</i>		
	<i>6. Asset based health and care services research</i>		
	<i>7. Dunedin Policy Press</i>		
	<i>8. Asset based approaches and health economics</i>		1 of 1 projects <i>AMBER change of direction</i>

Reporting matrix for work plan 2015-16

KEY	
GREEN	Complete, on track for delivery as planned, or with agreed change to plan and/or timescales
AMBER	Progress slower than expected or substantially different from plan, non-core project changes direction or ceased
RED	Significant delay or change; core project not proceeding

Theme 1. Understanding Glasgow's health: Local to international perspectives

<i>Programme</i>				
Projects	Timescale	Lead	Link to partner outcomes and priorities	End of Year Update (May 2016)
1. Post-industrial European regions				
AMBER				
Although this programme of work is now largely complete, there may be the need to contribute to 1-2 journal paper(s), summarising the principal messages of the European PhD work alongside results of 'Aftershock' work. This could include any recommendations for further work. <i>Core project.</i>	Ongoing	David Walsh	Scottish Government Economic Strategy. National Outcome: longer, healthier lives.	Work was to be led by ex-PhD student, but no progress made. This has consequently been removed from next year's work plan.
2. Three Cities comparisons of 'excess' mortality in Glasgow compared to Liverpool & Manchester.				
GREEN				
<i>All core projects except iv, which is in development and dependent on an assessment on availability and comparability of data by ISD Scotland.</i>				
i. Completion of submission process for third and final journal paper from three-city survey of Glasgow, Liverpool and Manchester	Dec 2015	David Walsh (including with Russell Jones for project i).	National outcomes: we live longer, healthier lives; we have tackled the significant inequalities in Scottish society	i. Complete– paper published in <i>Journal of Public Health</i> .
ii. Final year of PhD examining changes in poverty, deprivation and city structures in the three cities (with University of	Likely thesis submission	UWS is lead for		ii. Student received extension to submission deadline to this

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<p>Glasgow, and co-supervised by DW).</p> <p>iii. Continuing PhD studentship examining impact of local policies and politics in the 3 cities (with University of West of Scotland and NHS Health Scotland). Contributions to advisory group throughout the year.</p> <p>iv. Drugs misuse research: possible project with ISD Scotland examining prevalence of drugs misuse in 3 cities, including long-term time trends and risk profiles (replacing the work that was originally to be done by Liverpool John Moore's University).</p> <p>v. Mortality and social class analyses (with Glasgow University MRC/CSO SPHSU): support for/co-management of analyses and contribution to writing up of results.</p> <p>vi. Supervision of MPH student project examining quality of physical environment in relation to deprivation and mortality in the 3 cities.</p> <p>vii. Synthesis of new learning from entire programme: see below ('National analyses and 'Scottish Effect').</p>	<p>Autumn 2015</p> <p>Ongoing</p> <p>Feasibility / scope to be agreed</p> <p>June 2015</p> <p>Ongoing</p> <p>To Sept 2015</p>	<p>project iii.</p> <p>Glasgow University MRC/CSO SPHSU is lead organisation for project v.</p>	<p>Project iv additionally relevant to local drugs policy and planning</p>	<p>summer. Work ongoing. AMBER</p> <p>iii. Ongoing.</p> <p>iv. Project dropped: Scoping exercise undertaken which showed that data limitations would prevent successful project. AMBER</p> <p>v. Still ongoing but delayed considerably by a combination of ONS, NRS (to obtain census data in required format) and MRC-SPHSU (who are leading the project).</p> <p>vi. Completed successfully (i.e. student passed).</p> <p>vii. Published May 2016.</p>
<p>3. National analyses and 'Scottish Effect'</p>				
<p>GREEN ('IN DEVELOPMENT' PROJECT VI MARKED AS AMBER)</p>				
<p>i. Synthesis of all new learning from research on 'excess mortality' in Scotland and Glasgow:</p> <ul style="list-style-type: none"> overall report journal papers and reports (to be published by NHS Health Scotland): systematic review of hypotheses; scale of urban change in 3 cities; vulnerability and political effects; housing quality and provision; diet; nature of employment/labour market). 	<p>September 2015</p> <p>April – Sept 2015 (longer for some journal papers)</p>	<p>David Walsh (projects i to v).</p> <p>NHSHS lead organisation for commissioning of sub-projects within project i., and for</p>	<p>Relevant across SG policy areas and local partners' priorities and areas of responsibility.</p> <p>Project vi relevant to national and local alcohol planning.</p>	<p>i. Synthesis (and supporting reports) now published.</p>

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<p>ii. Update of original Scottish Effect analyses to 2011: two journal papers and briefing papers to be produced.</p> <p>iii. Comparative analyses of poverty and mortality in parts of Scotland and USA (with NHSHS and others).</p> <p>iv. Longitudinal cohort analyses/'life histories' project. To be undertaken as part of new, jointly funded, GCPH-MRC/SPHSU post.</p> <p>v. National analyses of the contribution of alcohol to Scottish excess mortality (with Hamish Innes (Glasgow Caledonian University) and Sharon Hutchison (Health Protection Scotland)).</p> <p>vi. Possible advisory contributions to (a) head injuries and (b) societal inequalities analyses (both the subject of grant applications).</p> <p>vii. Further comparative analysis of trends in Scottish mortality in a European context focused on 15-44 years age group (link with analysis of female mortality in Glasgow).</p> <p><i>Projects i and ii are core; projects iii - vii are in development.</i></p>	<p>By December 2015</p> <p>Ongoing</p> <p>Advertise summer 2015</p> <p>By March 2016</p> <p>Tbc</p> <p>July 2015 onwards</p>	<p>project iii.</p> <p>MRC/CSO SPHSU is lead for creation of joint post (to facilitate project iv).</p> <p>GCU lead for project v.</p> <p>Bruce Whyte (vii)</p>	<p>Project vii links to Equally Well task force review priorities</p>	<p>ii. First (main) journal paper about to be published; 2nd paper to be led by ISD; briefing paper written but given overlap with journal paper, we may instead just publish link to open access journal paper.</p> <p>iii. Being led by NHSHS. Some progress this year.</p> <p>iv. Delayed, but interviews for joint post held.</p> <p>v. Ongoing (being led by Hamish Innes).</p> <p>vi. Funding not obtained. AMBER</p> <p>vii. On-going.</p>
<p>4. Social capital</p> <p>GREEN</p>				
<p>i. Production of briefing paper aimed at synthesising existing evidence of levels of social capital in Glasgow and Scotland</p>	<p>December 2015</p>	<p>David Walsh (Rachel Harris project i.)</p>	<p>Equally Well task force review Social Capital priority. SOA thriving places.</p>	<p>i. Agreed not to progress with this, given overlap with Sara Dodds' synthesis of social capital research.</p>

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7. Population health indicators and comparisons GREEN (with 'in development' project vii labelled ' AMBER ')				
Development, maintenance and updating of health and wellbeing indicators for Glasgow – focussed on Understanding Glasgow resource. <i>Core.</i>	Ongoing	Bruce Whyte - projects i. to iv. Marie Martin – i.-ii., iv. Greig Inglis – i. Pete Seaman – v. Deborah Shipton – vi.	Relevant across range of partner priorities – data to inform local planning Link to all SOA outcomes; neighbourhood profiles inform SOA thriving places. HSCP outcomes 1 and 5 What works Scotland and West Dunbartonshire NHSGGC Tackling Inequalities. SOA vulnerable groups Sustainable Glasgow and Resilient Cities	i. a. completed b. pending c. completed d. and e. partially completed. f. and g. completed Work is on-going and recurrent ii. a. completed b. delayed – due to difficulties with engaging partners c. delayed – as above * Social Capital also updated. iii. Set of profiles produced going live in May 2016. Follow up work to evaluate their use. Publication 'What Works in Community Profiling' published April 2016. iv. Phase 1 of project completed v. Support ongoing. vi. No progress due to team member leaving and overlapping paper published elsewhere.
i. Developing the data content of Understanding Glasgow. Particular focus will be on extending the comparisons with other cities, and the within-Glasgow comparisons. (dependent on support from partners and within Centre) a. Economic participation (MM) b. Environment (MM) c. Mindset (MM) d. Population (BW) e. Children's Population (BW) f. Poverty (GI) g. Children's poverty (GI) ii. Updating of existing content (dependent on support from partners and within Centre) a. Children's education (MM) b. Community safety (MM) c. Cultural vitality (MM) iii. Potential work on health profiles with What Works Scotland and West Dunbartonshire Council (see Theme 2) iv. Potential development and publications of set of equalities indicators. Contribute to development and use of Health and Wellbeing Survey BME boost v. Support to Rockefeller Foundation 100 Resilient Cities network via the Measurement and Evaluation (lead) sub-groups. vi. Comparing how physical activity is made up in three population groups – low, med, high level of physical activity.				

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<p>Submit for publication end 2015. (DS, BW, FC) <i>iii-vi development projects</i></p> <p><i>Other UG related work not directly involving indicators and data is outlined within theme 2 work</i></p>	<p>end 2015</p>			<p>AMBER</p>
<p>8. Child Health GREEN</p>				
<p>i. Preparation of paper on health economic impacts of breastfeeding versus formula feeding</p> <p>ii. Monitoring the impact of services aiming to improve the well-being of young children and ‘take stock’ of efforts to make Glasgow a nurturing city (FC leading):</p> <ul style="list-style-type: none"> • Briefing for decision makers to inform priorities for future integrated children’s service plans. • Early Years HFF where results from an impact evaluation of effectiveness of delivery of universal child health services will be presented <p>iii. Development and use of datasets that can monitor child health and wellbeing outcomes at individual, community and whole population level using a range of data sources:</p> <ul style="list-style-type: none"> • collation and analysis of child 30 month assessment data (SDQ and SSLMr) at GCC level; • participation in GCES SDQ steering group which oversees collation and analysis of pre-school and school children’s SDQ data at Glasgow city level; • consultation on the development of child health and well-being profiles for Glasgow. Round table event with decision makers in June 2015 to discuss how best to turn data into meaningful information <p>iv. Scrutiny of the on-going impact of delivery of Triple P and other parenting support programmes on parenting and children’s readiness to learn. Parenting Evaluation Data Group</p>	<p>i. December 2015</p> <p>ii. June 2015</p> <p>ii. September 2015</p> <p>iii. Ongoing iii. Ongoing</p> <p>iii. Scoping June 2015</p> <p>iv. Develop theory of change / logic model June 2015 then</p>	<p>i. Bruce Whyte (with Tomi Ajetunmobi);</p> <p>ii. Fiona Crawford (joint post with NHSGGC)</p> <p>iii. Bruce Whyte and Fiona Crawford</p> <p>iv. Bruce Whyte, Fiona Crawford and</p>	<p>Early intervention; parenting</p> <p>One Glasgow</p>	<p>i. Paper in preparation. Progressing</p> <p>ii. Unavoidable delays due to other work priorities. Briefing produced and tabled at Children and Families Lead Officers Group in July 2015 which informed Glasgow City Children’s Executive Group’s forward plans regarding areas for further action and potential indicators of progress with regard to parenting /family support in next integrated children’s services plan from a public health perspective.</p> <p>iii. Collation and analysis complete data uploaded onto Understanding Glasgow site and circulated to GCC and GGC decision makers. Participation in GCES SDQ SG continues. Development of child health and wellbeing profiles for Glasgow underway. Round table event held and report produced informing a range of ongoing developments in public</p>

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<p>(18 month timescale) with colleagues from GGC. Development of Theory of Change/ Logic Model for Triple P pilot intervention by June '15.</p> <p>v. Health Behaviour of School Children (HBSC) Survey analyses: contribute to further journal papers from Health Behaviour of School Children (HBSC) Survey analyses with Kate Levin (ex-St. Andrews University) for Glasgow vs. rest of Scotland analyses (ongoing throughout the year).</p> <p>vi. Early years - Adverse Childhood Experiences (ACEs) and attachment: to continue discussions with NHSGGC, NHSHS and Glasgow University aimed at publishing journal paper summarising theory and recommendations for possible measurement of attachment in Glasgow and UK comparator cities (by Dec. 2015).</p> <p>vii. Smoking in pregnancy study using breastfeeding dataset (David Tappin) – dependent on funding application.</p> <p>viii. Contribute to national options appraisal on Children and Young People's Surveys in Scotland, aiming to rationalise the current mix of surveys and achieve better, more coherent data at a local and national level covering the SHANARRI principles</p> <p><i>i-iii core projects, v in development</i></p>	<p>ongoing</p> <p>v.Tbc</p> <p>vi.December 2015</p> <p>vii.Tbc</p> <p>viii.May 2015 onwards</p>	<p>Rachel Harris</p> <p>v. David Walsh</p> <p>vi. David Walsh (with Fiona Crawford and Bruce Whyte)</p> <p>vii. Bruce Whyte, David Tappin, Linda Bauld and others</p> <p>viii. Bruce Whyte, Fiona Crawford</p>		<p>health intelligence.</p> <p>iv. Evaluation group working to improve the quality and relevance of quantitative data regarding delivery of programmes. Qualitative research underway to better understand the range and extent of parenting support offered by health, education, social work and third sector. Dimensions being explored are: type of parenting programmes, referral routes /pathways, staff deployment and training, monitoring and impact measures, future plans Provided an update briefing to DPH and Children's Services on the 'Mind the Gaps' Board Paper to inform future delivery of family support/parenting programmes in Glasgow City with further information and commentary regarding Clyde HSCPs in train.</p> <p>v. Two papers were published, but no further analyses are likely owing to staffing changes.</p> <p>vi. Journal paper submitted for publication. Following GCPH seminar on ACEs in April 2016 community of interest group established chaired by Michael Smith to explore how best to understand the epidemiology and</p>
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				<p>impact of ACES on child trajectories and inequalities and how services can better provide trauma informed responses.</p> <p>vii. Work has now started led by an advisory group.</p>
<p>9. Alcohol –Related harm GREEN</p>				
i. Strengthening the Community Voice in Licensing –publication, media launch and presentation to GCPH board	June 2015	Deborah Shipton Seeking info	SOA: alcohol	i. Publication on GCPH website and presentation to GCPH board.
ii. Equity (female) review of interventions to reduce alcohol harm: Phase II – literature reviews and development of outline tool	June 2015 onwards	Bruce Whyte tbc Seeking info		ii. Work on this is progressing.
<p>10. National and local forums and survey groups GREEN</p>				
<p>i. Annual PHINS seminar (September 2015)</p> <p>ii. Input to ScotPHO collaboration on steering group, news alerts and web pages</p> <p>iii. Scottish Health Survey Advisory Group</p> <p>iv. GGC Health and Wellbeing Survey</p> <p><i>i-iv core ongoing commitments</i></p>	<p>i. September 2015 Green</p> <p>ii. Ongoing Green</p> <p>iii. Ongoing Green</p> <p>iv. Ongoing Green</p>	<p>i & ii. David Walsh and Bruce Whyte</p> <p>iii. Bruce Whyte</p> <p>iv. Bruce Whyte (with Russell Jones)</p>	<p>All linked to core local and national activity</p>	<p>i. Successful PHINS seminar (350 delegates) held September 2015.</p> <p>ii. Inputs into all ScotPHO activities ongoing.</p> <p>iii. Continue to attend when required.</p> <p>iv. BW contributing to session with NHS GGC on use of data for Health Improvement teams. BW has also joined NHS GGC’s Data Intelligence Group and the ScotPHO Profiles Advisory Board.</p>

Theme 2. Urban Health

Programme				
Projects	Timescale	Lead	Link to partner outcomes and priorities	End of Year Update (May 2016)
1. Go Well				
GREEN (WITH PROJECT III AMBER)				
<p>Contribute to successful delivery of GoWell Phase 3 commitments. Key activity for 2015/16 is fourth wave of community survey alongside ongoing qualitative studies & analysis/write-up of existing data, and working with partners and sponsors to develop proposals for future GoWell work.</p> <p>i. Lead responsibility for GoWell community engagement strategy. This includes dissemination of findings to and engagement with participant communities, political and policy structures, and sponsor organisations. A Community Engagement Panel will also be established in 2015 which will meet 6 times to share and build understanding about the GoWell programme and research with community stakeholders. (<i>core</i>)</p> <p>ii. GoWell communications: Community newsletters; e-newsletters; web & social media activity; findings discussion seminars; series of briefing papers; annual progress report and annual event; media activity. Full details contained in 2015/16 GoWell comms action plan.</p> <p>iii. Lead responsibility for ecological monitoring component of GoWell. In 2015/16 this will involve two main pieces of work:</p> <ol style="list-style-type: none"> 1. A repeat neighbourhood audit. (<i>in development</i>). [outputs: published report] 2. Review and consolidation of the learning from 10 years of the GoWell programme in order to draw conclusions about the potential impact on health and health inequalities of 	Ongoing	<p>i. & ii. Carol Tannahill Tannahill Jennie Coyle Joe Crossland Cat Tabbner Kelda McLean Jill Muirie</p> <p>iii. Jill Muirie, Jennifer McLean, David Walsh</p> <p>iv. Jill Muirie</p>	<p>GoWell is a collaborative partnership between the GCPH and the Dept of Urban Studies and the MRC/CSO SPHSU at Glasgow University. It is sponsored by GHA, the Scottish Government, NHS Health Scotland and NHS Greater Glasgow and Clyde.</p>	<p>i. The Community Engagement Panel is established with residents from each of the Housing Intervention Areas (HIAs). Twelve members engaged with the programme over the 12 months with option to work towards Community Achievement Award as part of their involvement. The Clerk to the Scottish Parliament's Local Government and Regeneration Committee visited the GoWell Panel in February to learn how to improve their community engagement. This resulted from the GoWell Panel working with PI Ade Kearns to review the evidence GoWell submitted to the Committee.</p> <p>ii. Annual GoWell calendar delivered to residents in December 2015 (in collaboration with Glasgow Life). Newsletters were delivered across the study areas in Spring and Autumn/Winter 2015. The Spring newsletter raised</p>

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<p>this investment in housing led regeneration. (<i>In development</i>)t. [Ouputs: published report]</p> <p>iv. Development of a new joint research post with Gorbals Thriving Places, which will utilise and build on the learning from GoWell to inform the Thriving Places strategy and approach in the Gorbals area. (<i>in development</i>)</p>				<p>awareness of the fourth survey and the Autumn/Winter newsletter updated residents on the progress in regeneration in their area and featured articles that a range of organisations helped with: housing associations, building contractors, architects and community groups.</p> <p>The GoWell annual progress report contained a central feature about the work, and outcomes, of the GoWell Panel.</p> <p>iii.</p> <ol style="list-style-type: none"> 1. A repeat neighbourhood audit was commissioned and was undertaken in August/September 2015 (at the same time as the Wave 4 survey) and data from this is available for further analysis in the future. 2.This review was undertaken in partnership with NHS Health Scotland but further analysis and scoping is required for this to be useful and further consideration is being given to this. This project will continue into 2016/17. AMBER <p>iv. Appointment to this joint research post took place in August and the successful candidate took up post in September 2015.</p>
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Appendix 2

2. Understanding Glasgow				
GREEN				
i. Liaison with Community Planning on uses of profiles data within SOA and monitoring of 'Thriving Places'	Ongoing	i.-v. Bruce Whyte v. Alison Linyard	SOA 'Thriving Places'	i. No further work
ii. Further work with ClydePlan Team	Ongoing		Clydeplan	ii. Taken forward and phase 1 completed (will be filed under Theme 1 going forward).
iii. Potential development of local health profiles for Councils outside Glasgow, working with What Works Scotland	Initial meetings May 2015		What Works Scotland & West Dunbartonshire	iii. As ii
iv. Develop use and awareness of the UG resource a. Glasgow Game Events b. Community of interest c. Changes to web site design	Ongoing		Understanding Glasgow has wide range of applications to partner priorities and research questions	iv. Various game events and Glasgow Game in a box developed and ready for dissemination
v. Development of Glasgow Game in a box with IFF and potential dissemination of game	August 2015			v. As iv.
vi. Develop and implement plan in response to review report	June 2015 onwards			vi. On-going work being taken forward on profiles and raising awareness
<i>All core projects</i>				
3. Social regeneration/localised partnership approaches				
GREEN				
i. Lead responsibility for the evaluation of Sistema Scotland's Big Noise programmes in Govanhill, Glasgow and in Raploch, Stirling. - Publication of first evaluation report - Agree ongoing support for evaluation	May 2015 July 2015 onwards	i. Chris Harkins, Lisa Garnham, Carol Tannahill ii. Chris Harkins	National outcomes: Strong, resilient and supportive communities; best start in life; young people as successful learners, effective contributors, confident individuals and responsible citizens.	i. Publication of summary first evaluation report in May 2016 followed by full report in June 2016. Summary of findings for parents and guardians of Big Noise participants was published in May 2016 and in five different languages. Published paper within special edition of <i>Journal of Public Mental Health</i> in March 2016.
ii. Briefing Papers based on Sistema process learning evaluation, including social regeneration.	July 2015 onwards	iii. Chris Harkins		
iii. Report on participatory budgeting (follow up from 2012 report) co-written with What Works Scotland.	August 2015		Public service reform	ii. Principles for Effective Social

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<p><i>All core projects</i></p>			<p>SOA Thriving Places</p> <p>SOA community budgeting approaches</p>	<p>Regeneration: Learning from Sistema Scotland' BP: Concepts Series to be published June/July 2016.</p> <p>iii. Collaborative Participatory Budgeting (PB) paper with WWS published in December 2015. Further collaborative work with WWS on PB underway; review paper of PB in Scotland due for publication in late summer 2016.</p>
<p>4. Healthy Urban Environments and Placemaking GREEN (Project viii AMBER)</p>				
<p>i. Publish Briefing Paper on the use of street audits</p> <p>ii. Complete report on the health impacts of Stalled Space funded projects</p> <p>iii. Contribution to strategic development plans:</p> <ul style="list-style-type: none"> • Clydeplan • supplementary guidance on placemaking for the Local Development Strategy • Allotment Strategy and the Open Space strategy. <p>iv. Continue to support PhD student project around built environment, social capital and physical activity.</p> <p>v. Continue to build and nurture networks in relation to the built environment and health (e.g. DRS, LES, CPP, NHS, SG).</p> <p>vi. Continue to support and engage with the GCV Green Network Partnership as member of Board and Steering Group. Align work of GCV Partnership with tangible outputs useful for GCPH.</p>	<p>June 2015</p> <p>June 2015</p> <p>Ongoing, in line with emerging timescales for these pieces of work</p> <p>Year 2 of PhD</p> <p>Ongoing</p> <p>Ongoing</p>	<p>i. Gregor Yates</p> <p>ii. Gregor Yates</p> <p>iii. Russell Jones, Gregor Yates</p> <p>iv. Russell Jones</p> <p>v. Russell Jones, Gregor Yates</p> <p>vi. Russell Jones</p>	<p>National outcomes: well designed, sustainable places; resilient and supportive communities; public service reform</p> <p>Sustainable Glasgow and Glasgow Green City</p> <p>Glasgow and Clyde Valley City Deal</p>	<p>i. & ii. Briefing papers on street audits and stalled spaces projects both published.</p> <p>iii. Engaged with Clydeplan team throughout development of regional development strategy and healthy urban planning and active travel incorporated in strategy. Draft supplementary guidance on placemaking and open space strategy still being drafted. Attended workshop on City Parks strategy, launch of City Centre Avenues work and the launch of the development of the new Housing Strategy.</p> <p>iv. Ongoing. Successfully completed upgrade assessment at UCL.</p>

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<p>vii. Steering group and participation in UK Healthy Cities Network.</p> <p>viii. Climate Resilience Communities project with GCC, SNIFFER, greenspace Scotland and GCPH Theme 4:</p> <ul style="list-style-type: none"> - Scoping data collection and report completed for North Glasgow - Logic modelling (of theory of change) - Project established - Interim progress report <p><i>Projects i – v, viii represent core projects; vi – vii are advisory and network roles but also core to programme.</i></p>	<p>Report to theme Sept 2015</p> <p>Ongoing June 2015</p> <p>July 2015 Oct 2015 March 2016</p>	<p>vii. Russell Jones</p> <p>viii. Russell Jones, Gregor Yates, Pete Seaman</p>		<p>v. Ongoing. Reconnected with Housing Strategy team and Open Space Strategy team and developing relationships with Scottish Canals Partnership, Metropolitan Strategic Drainage Plan and Thriving Places.</p> <p>vi. Ongoing. Presented paper to EMT on benefits of partnership focussing on the development of “green thinking”. Have acquired maps for project on climate resilient communities.</p> <p>vii. Ongoing. Have met with Cllr Gillan and provided information. Will pick up with GCC officers about continued involvement. Have offered Glasgow as host city for network meeting.</p> <p>viii. Scoping report and logic modelling complete. Project work packages agreed. Icecream architecture commissioned to develop and help deliver community engagement aspect and the engagement is drawing to a conclusion. Timing of work packages has slipped a couple of months. Refer also to Theme 4 update. AMBER</p>
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5. Sustainability, transport and travel				
GREEN (Projects iv, v and v11 AMBER)				
<p>i. M74 study. Continue to contribute to research work packages as co-investigator. Liaise with SCDC regarding community engagement dimension and establish translational activities once findings available. Study is due to complete in January 2016 although translational work is likely to extend beyond this date. <i>(core)</i></p>	January 2016	<p>i. Fiona Crawford</p>	Sustainable Glasgow, Green Year (2015) and environmental challenges in relation to transport, air quality and population levels of physical activity	<p>i. Research complete and community engagement to test out findings with local people and stakeholders also complete. Final report to be submitted to NIHR for approval in July 2016. Formal dissemination and translational impact activity to be discussed and agreed. A number of journal articles are in production.</p>
<p>ii. Influence decision-making to create greater opportunities for active, sustainable travel through membership of strategic groups including GCC's Cycling Infrastructure Group, Health Improvement and Inequalities Group and other forums. <i>(core)</i></p>	Ongoing	<p>ii. Bruce Whyte</p>		<p>ii. On-going</p>
<p>iii. Analysis of cyclist and pedestrian casualties in Scotland – report.</p>	July 2015	<p>iii. Bruce Whyte with Craig Waugh (ISD)</p>		<p>iii. Published and disseminated</p>
<p>iv. Development of Appleyard type of study of traffic impact on communities in a Glasgow setting.</p> <ul style="list-style-type: none"> • Assessment of partnership interest • scoping out of pilot study • run pilot study and assess findings and process • move to full study 	Develop over the course of the year	<p>iv. Bruce Whyte, Gregor Yates, Jill Muirie, Russell Jones</p>		<p>iv. Initial meeting held – positive and productive. Awaiting further developments in planning infrastructure. No further progress to report.</p>
<p>v. Synthesis of GCPH's active travel programme.</p>	August 2015	<p>v. Jill Muirie (with Bruce Whyte and Sara Dodds)</p>		<p>Delays in data access AMBER</p>
<p>vi. Analysis of Census travel to work/study trends from 2001 and 2011</p> <ul style="list-style-type: none"> • Specify and commission work 	September 2015	<p>vi. Bruce Whyte</p>		<p>v. The active travel synthesis is complete and will be presented at a GCPH active travel seminar in May 2016 and published thereafter.</p>
<p>vii. Expanded HEAT (Health Economic Assessment Tool) analysis of cycling and walking using Census data to compare 2001 and 2011 commuting data across 4 Scottish cities (Glasgow, Edinburgh, Dundee and Aberdeen) and possibly to other UK and Scottish areas. Dependent on release of detailed 2011 Census data.</p>	October 2015	<p>vii. MPH student (Bruce Whyte supervising) Glasgow University</p>		<p>vi. To be progressed in 2016/17 AMBER</p> <p>vii. To be progressed through vi in 2016/17 AMBER</p>

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6. Healthy, sustainable food GREEN (Project iii AMBER)				
i. Food Policy Partnership (FPP) and Sustainable Food City work. Contribute to the strategic direction of the FPP, support the development of the FPP action plan and lead on relevant projects as appropriate. (<i>Core</i>)	Ongoing	Jill Muirie, Fiona Crawford (with Alison Linyard for i.)	Sustainable Glasgow Poverty Action Plan (food poverty)	i. GCPH has been contributing to the strategic direction of the FPP, which formally launched in December 2015.
ii. Support GCC Education and Cordia with the implementation and monitoring/evaluation of their joint School Food Policy. This is likely to include a seminar for new School Nutrition Action Groups. (<i>in development</i>).	Develop Summer 2015		School food policy NHSGGC prevention and reduction of risk factors	ii. Jill Muirie contributed to an all school CPD event on the new Cordia/GCC School Food Policy in September, following this up with action research in three schools to explore how the policy is implemented and identify successes and challenges in order to inform future plans. Work has commenced with all schools but action has proceeded more slowly in some. This project will continue into 2016/17.
iii. Explore possibility of work with a local community (Shettleston) on the density of hot food takeaways. (<i>in development</i>)	TBC			iii. Discussions took place but the work did not progress. However, we contributed as stakeholders to GCC research into reducing the saturated fat content of fast food, which built on the GCPH fast food vendors research. AMBER
iv. Explore the possibility of a study trip with relevant decision-makers and practitioners to explore and learn about approaches to building a healthy and sustainable food culture. (<i>in development</i>).	TBC			iv. GCPH are supporting the GFPP in a process to explore the feasibility of developing a community food network in Glasgow following a request and small grant from Scottish Government. The study trips will
v. Contribute to strategic discussions on food poverty in Glasgow and identify opportunities to make links and draw on relevant research (<i>development</i>)				

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				<p>be incorporated into this process as it evolves in 2016/17.</p> <p>v. GCPH planned and organised a food poverty event on behalf of the GFFP, taking place in October 2015. The success of this event resulted in a request from SG for the work described in iv above to explore the interest, enthusiasm and feasibility of developing a community food network.</p>
<p>7. Health impacts of events GREEN (Project iii AMBER)</p>				
<p>i. Commonwealth Games volunteer study:</p> <ul style="list-style-type: none"> • Publication of baseline findings report • Analysis of follow-up study and publish 2 papers: perceptions of volunteer process and experiences; change over time • Findings from baseline and follow-up are feeding into combined SG and GCC Legacy report in Summer (submitted to SG May 2015). • Qualitative study: data collection, analysis and report (commissioned from Leeds-Beckett University) <p>ii. Follow up work from commissioned research into the enablers and barriers to participation in running and cultural activity in Glasgow (<i>in development</i>). Possibility of conducting analysis into impact of physical activity and running on self-reported health and mental wellbeing in participants of the Great Scottish Run. Dependent on cooperation from NOVA, the company that organises the race and would be responsible for recruiting participants.</p> <p>iii. Support development of Glasgow Life framework to understand the health and inequalities impact of their activities, e.g. Good Moves (<i>in development</i>)</p>	<p>June 2015 August 2015</p> <p>October 2015</p> <p>September 2015</p>	<p>i. Russell Jones Gregor Yates</p> <p>ii. Bruce Whyte, Gregor Yates</p> <p>iii. Lorna Kelly, Jill Muirie</p>	<p>Links with GCC and SG commitment to Commonwealth Games Legacy.</p>	<p>i. Ongoing. Baseline and follow-up reports published. Report from commissioned qualitative work published. Findings fed into Scottish Government, GCC, Glasgow Life, Volunteer Scotland and others on the steering group. Data sharing agreement established with University of Strathclyde and further analyses being discussed. Discussions on development of next follow-up are underway.</p> <p>ii. Not progressed due to shift in interest from Glasgow Life. To be taken off work plan form 2016/17.</p> <p>iii. Number of discussions held but project did not progress in 15/16.</p> <p>AMBER</p>

Theme 3. POVERTY, DISADVANTAGE AND THE ECONOMY

Programme				
Projects	Timescale	Lead	Link to partner outcomes and priorities	End of Year Update (May 2016)
1. Early years				
GREEN (PROJECT VI AMBER)				
i. Healthier Wealthier Children (HWC). Based on learning from the GCPH evaluation of this project to signpost low income families to financial inclusion services and income maximisation through contact with universal services, continue to provide support and guidance to NHS Health Scotland (HS) Programme Manager leading on taking forward learning from HWC across other Health Board areas in Scotland.	Ongoing	i. J Egan ii. J Egan, L Naven, N Shields (NHSGGC) iii. J Egan (with NHSGGC)	SOA youth unemployment Poverty Action Plan National Health and Wellbeing Outcome 6 (unpaid carers)	i. Action completed but any further requests to share learning or provide support and guidance to national or other Health board areas will be acted upon. ii. Some delay but paper completed and ready to be re-submitted.
ii. Complete and submit a peer-reviewed paper on mainstreaming the HWC model.	Sept 2015	iv. J Egan, L Kelly (with GCC Education Services, Glasgow CHP, CPAG, Poverty Leadership Panel, Child Poverty sub group)		iii. This action is now being led by an NHS GGC colleague but GCPH will continue to provide support.
iii. Develop and submit a peer-reviewed paper on learning from the HWC pilot at RHSC (Yorkhill hospital)	Oct 2015			iv. CSD report and chairing role completed; Briefing Paper due for completion late June 2016.
iv. "Cost of the school day": <ul style="list-style-type: none"> complete chairing of the advisory group to bring the project to a conclusion and final report; support work to share project learning and policy implications more widely, including GCPH briefing paper 		v. F Crawford, L Kelly (with Glasgow Life, Glasgow HSCP, What Works Scotland, CPAG, GCC Education)		v. Project established; literature review, qualitative research and scoping of existing provision complete. Finding used to inform development of proposal for school holiday provision – EU bid. Complete.
v. "Understanding the Cost of the School Holiday" –new project to investigate how school holidays affect all aspects of the lives of children living in poverty, including access to leisure activities, and how services can respond more effectively.				vi. Proposal agreed by GCPH EMT in Nov 2015 and reference group
vi. Children and Young People as Carers: the proposed aims of this work are in the very early stages of development and will be				

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<p>shaped by on-going scoping activity with other partners. It is envisaged that key activities will include establishing an advisory group, undertaking desktop analyses and subsequent fieldwork.</p> <p>(core)</p>				<p>established; subsequent delay in accessing schools survey data meant that planned analysis did not take place before March 2016 and will be completed in 2016/17.</p> <p>AMBER</p>
<p>2. Adult years GREEN (with project v. and vi. AMBER)</p>				
<p>i. Lone Parents: following on from 2014/15 GCPH outputs, provide support and guidance to the new Glasgow City Council Lone Parent project steering group.</p> <p>ii. Welfare reform and primary care (joint work with Deep End GPs): complete range of on-going outputs (action research, intern placement, follow-up seminar) and share lessons with GCC, NHS and Third Sector partners.</p> <p>iii. Undertake dissemination activities following publication of the report on labour market changes in Glasgow’s voluntary sector workforce.</p> <p>iv. Completion of the agreed outputs from the IFF three horizons kit for primary care.</p> <p>v. Welfare reforms: utilise NHS GGC Health & Wellbeing survey data (2014) which contains data from 4,000 Glasgow residents to analyse the relationships between welfare reform and mental health (with reference to gender, ethnicity and disability status) and produce a report to share with key partners.</p> <p>vi. Future role of social protection within a changing public health context: this proposed conceptual work is in the very early stages of development.</p>	<p>Ongoing</p> <p>Sept 2015</p> <p>June 2015</p> <p>Sept 2015</p> <p>Jan 2016</p>	<p>i. J Egan</p> <p>ii. G Inglis, J Egan, Deep End partners</p> <p>iii. J Egan</p> <p>iv. IFF & J Egan</p> <p>v. G Inglis, J Egan (with NHSGGC)</p> <p>vi. J Egan, L Kelly, P Seaman</p> <p>vii. L Kelly, S Dodds, J Egan</p>	<p>SGCC Poverty Action Plan; SOA (in work poverty)</p> <p>GCC Poverty Action Plan & GCC Financial Inclusion Strategy; joint project with GPs at the Deep End</p> <p>SOA (in work poverty)</p> <p>GCC Poverty Action Plan (welfare reform); GCC Financial Inclusion strategy</p> <p>OA ‘Thriving Places’</p> <p>Clydeplan</p> <p>What Works Scotland & West Dunbartonshire</p> <p>Understanding Glasgow has wide range of applications</p>	<p>i. Ongoing membership of the group. Co-hosted seminar with JRF in March to take stock of work so far and explore wider approaches to supporting lone parents.</p> <p>ii. Agreed actions completed with GCPH research report to be published May-June 2016.</p> <p>iii. Completed: GCPH blog and presentation to GCC Community Planning sub group and Health Improvement Managers.</p> <p>iv. Completed with IFF kits produced and shared with other partners.</p> <p>v. Not progressed - proposed analysis not meaningful from the data available. AMBER</p> <p>vi. Ongoing work on literature review and understanding changing landscape and role for this work – rolled forward to next</p>

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<p>vii. Build on the GCPH evidence narrative to undertake a synthesis of the Economy, Employment and Poverty evidence.</p>			<p>to partner priorities and research questions</p>	<p>year's work plan. AMBER</p> <p>vii. This has been done for specific topics and consultation responses e.g. Work, Wages and Wellbeing</p>
<p>3. Older Years GREEN</p>				
<p>i. Support Age Friendly Cities developments, including informing consultation and support with baseline data.</p> <p>ii. Alcohol use in later life: two-year research brief awarded to the University West of Scotland. Advisory / support role. (Core)</p>	<p>Summer 2015 and ongoing</p> <p>Report in Jan 2015</p>	<p>i. Russell Jones, Bruce Whyte, Lynn Naven</p> <p>ii. Pete Seaman</p>	<p>Age Friendly Cities Reshaping care for older people</p> <p>SOA alcohol</p>	<p>i. Complete .</p> <p>ii. Report published March 2016. Findings fed into International Longevity Inquiry into alcohol and over 50s, House of Lords May 2016.</p>
<p>4. Right Here, Right Now (RHRN) project GREEN</p>				
<p>Deliver pilot study exploring real time methods of understanding lived experience of Glasgow residents. Project delivery tasks in 2015/16 will include: <i>(All core activity)</i></p> <ul style="list-style-type: none"> Recruit and maintain engagement with representative and quota samples Deliver weekly question process Analysis/interpretation/synthesis/contextualisation of the data produced Sharing expected project learning through an agreed communication and publication plan Develop and deliver evaluation plan including learning from participants and stakeholders Exploring the project's feasibility in terms of scaling up and transferable lessons. To consider submission of future funding bids. 	<p>April-June 2015</p> <p>May-Oct 2015</p> <p>Oct 2015</p> <p>Dec 2015</p> <p>December 2015</p> <p>March 2016</p>	<p>L Naven</p> <p>G Inglis</p> <p>R Harris</p> <p>L Kelly</p> <p>J Egan</p> <p>D Walsh</p> <p>P Seaman</p>	<p>Partnership development with Glasgow School of Art and MRC/CSO SPSU at University of Glasgow. Responds to topical issues raised by stakeholders.</p>	<p>Pilot delivered and evaluation complete. Final RHRN report to be launched at a stakeholder event June 2016.</p>

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5. Strategic development and monitoring				
GREEN (with project iii. AMBER)				
<p>i. Continue building on strategic partnership links (internal, local and national) throughout 2015/16:</p> <ul style="list-style-type: none"> Establish Poverty Disadvantage and Economy advisory group NHS GGC: continued membership of the FI group and other planning structures Continue to contribute to GCC (Community Planning Partnership): Membership of SOA vulnerable people sub-group GCC (Poverty Action Plan) PLP membership Child Poverty subgroup membership CPAG Early Warning National Project: continued membership of group, which gathers frontline case studies and evidence on the impact of welfare reform on children/families Continued membership of the Scottish Government Welfare Reform group (Health Impact Delivery) 	<p>September 2015</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p> <p>Ongoing</p>	<p>i.</p> <p>J Egan, L Kelly</p> <p>J Egan</p> <p>J Egan</p> <p>C Tannahill/L Kelly J Egan</p> <p>L Naven</p> <p>J Egan</p>	<p>Poverty Action Plan</p> <p>Glasgow and Clyde Valley City Deal Poverty Leadership Panel</p> <p>National outcome: realise our full economic potential (including solidarity target)</p>	<p>i.</p> <ul style="list-style-type: none"> CPP – ongoing Ongoing Ongoing. Ongoing <p>ii. Completed. Framework developed but not fully operationalised as the GCC poverty strategy is being refreshed following a stakeholder event held Mar 2016.</p> <p>iii. Partnership event held May 2015. No further progress during 15/16 but further discussions have since taken place about GCPH input both to Glasgow Region City Deal and new City Deals across Scotland and will be reflected in the 16/17 workplan. AMBER</p>
<p><i>All linked to core activity, membership will be kept under review to ensure continued relevance</i></p>	<p>Ongoing</p>	<p>ii. G Inglis, J Egan</p>		
<p>ii. Support the ongoing development and implementation of the monitoring framework for the Glasgow Poverty Action Plan.</p>	<p>Ongoing</p>			
<p>iii. Work with the City Deal (Glasgow and Clyde Valley) programme office to:</p> <ul style="list-style-type: none"> Undertake an initial partnership event to support the City Deal planning processes to take account of the impacts of poverty and inequalities across the eight local authority areas. 	<p>May 2015</p>	<p>iii. L Kelly, J Egan, B Whyte, P Seaman</p>		
<ul style="list-style-type: none"> Work with the programme office to influence the evaluation and monitoring framework for City Deal 	<p>June 2015 onwards</p>			

Theme 4. Asset based Approaches and Resilience

Programme				
Projects	Timescale	Lead	Link to partner outcomes and priorities	End of Year Update (May 2016)
1. Creative approaches and methodological development				
GREEN				
<p>i. AHRC Representing Communities. Project will continue for a further 18 months in accordance with project plan and management by Principal Investigator and Co-Investigator team nationally. Key milestone in 15/16 are:</p> <ul style="list-style-type: none"> • Work package 2 first draft • Connected Communities festival • Reading group work (Work Package 3) • Journal paper- "<i>What does art do?</i>" paper exploring why creative methods are of value and their particular strengths beyond their secondary benefits (capacity building, connectedness, skill development) and as forms of knowing. • Presentation at Royal Geographical Society relating to production of above paper. <p>(core)</p> <p>ii. Support Glasgow School of Art (Institute of Design Innovation) in developing <i>Seannachies</i> (Addressing Social Isolation through Story Telling) follow up. This should look to seed new work in GCPH looking at ageing from an asset based perspective.</p> <p>(in development)</p>	<p>May 2015 June 2015 May-Oct 2015 Dec 2015</p> <p>Sept 2015</p>	<p>Pete Seaman and Claire McKechnie-Mason</p> <p>Pete Seaman</p>	<p>SOA Sustainable change, Thriving Places</p> <p>GU Health improvement theory and action</p> <p>What Works Scotland – Community engagement and capacity building</p> <p>Reshaping care for older people</p>	<p>Project funding continues until June 2016 but a no cost extension has been granted until June 2017 to compensate for staffing losses.</p> <p>i. Work packages 1 and 2 have been completed and annual report to advisory group completed and well received. Festival contribution completed with film produced and funding report sent and accepted by AHRC. Presentations given with Glasgow Life (November 2015) and practitioner event (also November 15). The team presented the paper "<i>Being more than liveable? At the limits of representation</i>" at the RGS conference in September 2015. http://conference.rgs.org/AC2015/35</p> <p>ii. The performance <i>Broth</i> took place at the Scottish Storytelling Centre in Spring. Subsequently, funded was received from Creative Scotland for a tour of the performance. This took place in</p>

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				<p>a conclusion. Timing of work packages has slipped a couple of months. Refer also to Theme 4 update.</p> <p>iii. Not progressing. Not successful in securing external grant funding.</p> <p>AMBER</p>
<p>3. Exploring Neighbourhood Change</p> <p>GREEN</p>				
<p>Following on from analysis of neighbourhood change and life expectancy, crossover project with Theme 1 exploring trajectories of health improvement in 5 key neighbourhoods. Four have been identified from statistical trends and a fifth to maximise knowledge translation and impact in east end.</p> <p>The project has two dimensions, a researcher led ‘key informant’ study of histories of place and a ‘peer research’ element which will require greater Programme manager support and investment.</p> <p>Initial milestones:</p> <ul style="list-style-type: none"> • Develop full proposal and formalise partner links • Recruit and support peer researchers <p>(core)</p>	<p>July 2015 Sept 2015</p>	<p>Pete Seaman, Lisa Garnham, Peer Researchers Bruce Whyte</p>	<p>SOA Thriving Places</p> <p>What Works Scotland – Community engagement and capacity building</p>	<p>Strand 1: A review of the literature on each of the four study neighbourhoods, including newspaper and community organisation archives, has been completed. Partial analysis of historical census data (1971-2001) has been completed – some data from these years and for 2011 is still being processed by Alistair Langmuir. Descriptive analysis of Scottish Neighbourhood Statistics has also been undertaken. Using this information, narratives of each of the four neighbourhoods have been written. A comparative summary of these narratives has been written to identify ongoing research questions.</p> <p>Strand 2: Seven of the proposed 20 key informant interviews have been undertaken. Leads in local community organisations have been identified for the remainder.</p> <p>Strand 3: Partner links have been</p>

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				made with a number of community organisations across the four neighbourhoods and potential participants have been identified. An introductory session to the course will be held on 24/05/2016.
4. Learning synthesis				
GREEN				
Social Capital synthesis paper is a carry-over from 2014-15. (<i>desirable</i>)	June 2015 first draft	Sara Dodds, Pete Seaman	SOA Vulnerable people Link to SG Social Isolation consultation	Social capital work summarised and incorporated into the published GCPH social context synthesis (prepared by Sara Dodds).
5. Animating Assets				
GREEN				
Action research project to support asset-based working across community based projects and services in a small number of areas across Scotland. In partnership with SCDC, GCPH is leading on reviewing and presenting relevant literature and policy, advising and supporting evidence and data collection from each research site and across the programme, and producing research briefing and findings. Milestones in 2015/16 will be: <ul style="list-style-type: none"> • Complete final stages of research with 4 research sites and 3 associate sites underway. • Development of digital stories/short films for each of the research sites to capture participant’s experiences of engagement with the programme and what is different about working in an asset based way locally. • In-depth interviews planned with key stakeholders across research sites to investigate the wider impact of Animating Assets. • Interim learning report 	April to June 2015	Jennifer McLean, Rachel Harris	SOA Thriving Places, Sustainable change NHS GGC Tackling inequalities What Works Scotland – Collaborative action research What Works Scotland – Community engagement and capacity building SG Public service reform	Final report published in November 2015 at final learning event of the programme, with 100 people in attendance. Good feedback received on the report from external organisations and colleagues, additional copies of the report received. Small number of requests received and approved to use Animating Assets digital stories in external training session and events. Going forward development of a small number of addition resources in preparation to continue to share learning. Follow up of Glasgow sites planned in 2016/17 to explore sustainability

Appendix 2

<ul style="list-style-type: none"> Final report and dissemination and learning event. <i>(core)</i> 				of approach and community partnerships established.
6. Asset based health and care services research GREEN				
<p>Research exploring the characteristics / features, impacts and limitations / challenges of asset-based service delivery with 10 individual case studies, and to recognise common features and characteristics where possible. The research also explores through 10 stakeholder interviews with a stakeholders at national and local strategic and operational levels the potential, relevance and applicability of asset based working within mainstream services.</p> <p>Milestones in 2015/16 are:</p> <ul style="list-style-type: none"> Conclude research and write up for report publication and dissemination. Discussion event to present findings from the services case studies and stakeholder interviews, and to review learning and implications for service delivery and health improvement <i>(desirable)</i> Review and agree future work in this area through review and dialogue (building on the learning event) to make sense of learning so far, identify existing gaps in learning/evidence base and make linkages in a purposeful way. The next phase of this programme of work will be developed in a co-produced and asset-based way with partners. 	<p>Sept 2015</p> <p>Dec 2015</p> <p>Sept 2015 onwards</p>	<p>Jennifer McLean, Valerie Mcneice</p>	<p>SG Public Services Reform</p> <p>NHS GGC Improving quality, efficiency and effectiveness; Shifting the balance of care</p> <p>SG National Outcome – public services are high quality, continually improving, efficient and responsive to people’s needs</p>	<p>In final stages of full research report write up – this incorporates 9 individual service-led case studies alongside thematic analysis findings sections from the case studies and stakeholder interviews.</p> <p>All case studies approved by main contact in each site and updated following comment.</p> <p>Full draft for comments by end of May and publication in June 2016.</p>
7. Dunedin Policy Press volume on asset based approaches GREEN				
<p>Preparation of volume on asset based approaches for Dunedin Policy Press in partnership with IRISS and SCDC, to be delivered by September 2015.</p>	<p>Sept 2015</p>	<p>Jennifer McLean (with Lisa Pattoni, IRISS and Fiona Garven, SCDC)</p>		<p>Due for external publication by Dunedin Academic Press on 19th May 2016</p>

Appendix 2

8. Asset based approaches and health economics AMBER- CHANGE OF DIRECTION				
<i>IN DEVELOPMENT</i> Agree future steps on asset based approaches and health economics following the February 2015 workshops	June 2015	Pete Seaman, Jennifer McLean		This work has changed direction and the relationship with health economics and this theme is through exploring the use of social enterprise as a public health intervention. This is being conducted in collaboration with the Yunus centre at Glasgow Caledonian University. AMBER
9. Partnership working, knowledge exchange and translation GREEN				
<ul style="list-style-type: none"> Continue active dissemination of research findings and learning from Assets in Action, asset based services research and the evidence based for asset based approaches generally and resilience Provide support and advice to organisations (statutory and third sector) that are exploring resilience and/or undertaking asset based work. Dissemination of learning and development of AHRC work. Celebrate exhibition at WASPS gallery: May 2015. Connected Communities additional funded work with Milnbank HA and Dennistoun Library June 2015. Reading group output at <i>Aye Write</i> festival: Winter 2016 (contingent on being accepted). To continue to increase the impact of GCPH work on asset based approaches for health improvement and resilience by establishing joint working and building chains of alliances. Connect with GCU Yunus Centre/ MRC Social Enterprise research programme around synthesis work in preparation for 	All ongoing	Jennifer McLean, Pete Seaman, Rachel Harris, Claire McKechnie-Mason		Continue to receive request to present and share learning across asset-based approaches programme at training days and events in Scotland and UK. All requests fulfilled. Continue to actively support a number of organisations and forge links and alliances with others. Celebrate exhibit shown over Spring 2015 and exhibit report produced in collaboration with Impact Arts. As above. Working with Lisa Garnham and colleagues at Stirling University and GCU to design and conduct an

Appendix 2

GCPH involvement in Year 3.				evaluation of Homes for Good. Once the pathways to possible improved outcomes are established, comparator organisation can be identified and their relationships to the study developed. Ethics approval has been granted and recruitment for interviews is currently underway.
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**Glasgow Centre for Population Health
Management Board Meeting
Tuesday 14 June 2016**

Budget position: month 12

Recommendations

The Management Board is asked to:

- Note the Centre's financial position for the 12 months to March 2016
- Agree to carry forward £17,801 to the 2016/17 budget plan

Actual Position for 12 Months to March 2016

1. The Centre's financial position at the end of March 2016 is shown at Table 1. The end of year position is £17,081 below budget, against an overall budget of £1,839,185.
2. This final outturn compares to a projected position at the March Board meeting of £23,241 under budget. At that meeting the Board agreed to bring forward the final payment for the *Alcohol Use Across Retirement* project to lead to a balanced budget. This was done, and the remaining underspend relates to a series of smaller underspends against individual budget lines.
3. It is proposed that the £17,081 is carried forward to 2016/17. This has been reflected in NHSGGC's financial plan, and in the GCPH budget plan for 2016/17 which follows.
4. Variances to planned expenditure have been reported to the Management Board over the course of the year. The key variances at year end are:
 - E1 (Understanding Glasgow's Health). Additional expenditure relates to a longitudinal analysis post with University of Glasgow and is offset by income from Health Scotland.
 - E2 (Urban Health). A small underspend is shown here due to spend being less than expected to support food policy development work, and support for the Gorbals thriving places work which is shown against core staffing.
 - Line E3 (Poverty, Disadvantage and the Economy). The small overspend here is due to payment milestones being met earlier than expected on the University of the West of Scotland *Alcohol Use Across Retirement* project.
 - E9 (Communications). Provision for external proof reading support during Communications Manager's maternity leave not required.
 - E10,11,13 (Office, accommodation and relocation). Reductions in final costs of the relocation to Bridgeton (IT, fit out costs and double running).
 - E 12 (salaries). Underspend relates to maternity pay costs and vacancies.

**Lorna Kelly
June 2016**

Table 1

2015-16 Financial Plan			
		<i>Planned</i>	<i>Actual to</i>
	<i>Income</i>	<i>£</i>	<i>Month 12</i>
			<i>2015/16</i>
			<i>£</i>
I 1	Annual SG Allocation	1,300,000	1,300,000
I 2	Sponsors Contribution to GoWell & GoEast	368,410	368,410
I 3	Other Income	74,613	74,613
	Total Income 15/16	1,743,023	1,743,023
I 4	Carry Forward from previous years	96,162	96,162
	Total Available 15/16	1,839,185	1,839,185
	Expenditure		
	Research:		
E 1	Understanding Glasgow's health	15,000	71,108
E 2	Urban Health	114,000	75,824
E 3	Poverty Disadvantage and the Economy	41,000	56,482
E 4	Resilience and Asset Based Approaches	66,000	66,307
E 5	AHRC	74,613	74,613
E 6	GoWell/GoEast	368,410	368,410
E 7	New Perspectives on Health	48,000	48,000
E 8	Unfunded Developments	-	-
	Total Research	727,023	760,744
	Communications:		
E 9	Communications	50,000	38,343
	Total	50,000	38,343
	Management and Administration		
E 10	Centre Management, Admin & Running Costs	28,000	10,640
E 11	Accommodation Costs	120,000	105,714
E 12	Core Staffing	931,868	902,204
E 13	Relocation	35,000	4,459
	Total Management & Admin	1,114,868	1,023,017
	Total Expenditure	1,891,891	1,822,104
	Balance	(52,706)	17,081



**Glasgow Centre for Population Health
Management Board Meeting
Tuesday 14 June 2016**

2016/17 Budget Plan

Recommendations

The Management Board is asked to:

- Approve the budget plan for the Centre for the period 1 April 2016 to 31 March 2017

Budget plan for 2014/15

1. The Centre's total budget for 2016/17 is £1,625,089. This is a slight reduction on previous years due to changes to Scottish Government and Go Well funding (detailed below), and a smaller amount carried forward from previous year's underspend than has been the case in the past.
2. Scottish Government funding is currently confirmed for the period to end March 2017. The attached letter indicates the intention to continue funding at similar levels for the foreseeable future, to be confirmed by the next spending review.
3. The Scottish Government allocation for 2016/17 is £1.27m. This is a slight reduction from the annual allocation to date of £1.3m, due to required efficiency savings across government departments.
4. The second biggest source of income is for GoWell which represents the agreed partner contributions to enable analysis and reporting of wave 4 findings, and is used to fund the University of Glasgow researchers. This allocation is also smaller than in previous years reflecting the requirements for this final additional year.
5. There are some smaller amounts of income which relate to staff time on specific externally funded or partnership projects. These are all reflected in the work plan.
6. The budget plan for 2016/17 (Appendix 1) summarises the planned expenditure relating to the work programme for the year, together with allocations for communications, office management and administration, and core staffing costs. Budgeted accommodation costs take account of the full year effect of the move to the Olympia building.
7. Core staff salaries remain the single biggest area of expenditure. This reflects the consolidation and growth of the staff team in recent years. Having a strong

core staff team supports the growing emphasis on sustained relationships and the value for money of doing work internally, as well as flexibility to respond to opportunities in year through the contribution of staff time. However, it slightly reduces flexibility to provide a financial contribution to partnership developments and to seed fund new activities and feasibility work that might lead to grant funding in the future. These would be first priority for any underspend predicted over the course of the year.

8. All staff funded through GCPH core funding are on NHSGGC contracts which run to end June 2017. Contracts will be extended when formal confirmation of continued funding is received.
9. As in previous years, the spend profile is expected to be weighted towards the end of the year as commissioned work is completed and invoices received for externally contracted work and events.
10. Based on the work plan for 2016/17 the budget for the year is fully committed, reflecting the range of commitments and planned core activities.
11. The following risks are noted to meeting this proposed budget plan:
 - Staffing changes. Vacancies arising in year are the most likely cause of variance from the plan. Known changes are taken into account in the budget plan, but further vacancies may arise in year.
 - Changes to externally commissioned work. Values and timescales for commissioned work are provisional until final specification and tendering is complete.
 - Full year costs of accommodation have been worked out on the basis of costs incurred since entry in August. However, some elements such as utilities and ongoing maintenance costs remain uncertain.
 - Requests for new work arising in year. These would be considered in light of the current budget position and any financial consequences agreed with the Board.
12. The Management Board will receive reports on actual and projected spend at each quarterly meeting. This will include contingency plans or additional proposals for spend if significant variance from plan is anticipated during the course of the year.
13. The three local partners all contribute in kind. Their commitments are set out in the Memorandum of Understanding (MoU) between the partners, which was reconfirmed at the March 2015 Management Board meeting to be extended in line with the period of the Centre's confirmed funding.

**Lorna Kelly
Carol Tannahill
June 2016**

Appendix 1

2016-17 Financial Plan		
	<i>Income</i>	<i>Planned £</i>
I 1	Annual SG Allocation	1,270,000
I 2	Sponsors Contribution to GoWell & GoEast	239,008
I 3	Other Income	99,000
	Total Income 15/16	1,608,008
I 4	Carry Forward from previous years	17,081
	Total Available 15/16	1,625,089
	Expenditure	
	Research:	
E 1	Understanding Glasgow's health	36,000
E 2	Urban Health	78,000
E 3	Poverty Disadvantage and the Economy	37,000
E 4	Resilience and Asset Based Approaches	45,000
E 5	AHRC	15,000
E 6	GoWell/GoEast	239,008
E 7	New Perspectives on Health	48,000
E 8	Unfunded Developments	-
	Total Research	498,008
	Communications:	
E 9	Communications	45,000
	Total	45,000
	Management and Administration	
E 10	Centre Management, Admin & Running Costs	27,000
E 11	Accommodation Costs	118,000
E 12	Core Staffing	936,816
E 13	Relocation	-
	Total Management & Admin	1,081,816
	Total Expenditure	1,624,824
	Balance	265