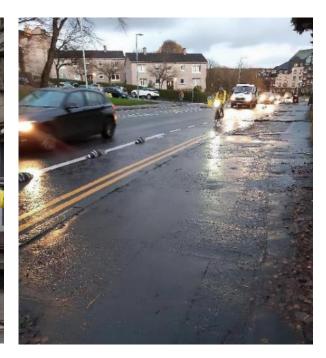


Decarbonising transport case studies: main findings







Co-authors:

Victoria Barby, Scottish Parliament
Joanne Binnie, Scottish Parliament
Steven Giannandrea, City of Glasgow College
Collin Little, Glasgow City Council
Neil McBeth, University of Strathclyde
Viola Retzlaff, University of Glasgow
Jennifer Russell, University of Glasgow
Bruce Whyte, Glasgow Centre for Population Health

Workshop presentation, University of Strathclyde March 28th 2023

Bruce Whyte bruce.whyte@glasgow.ac.uk Glasgow Centre for Population Health



Overview

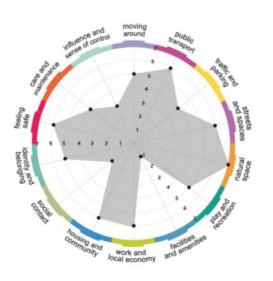
- Policy
- Trends
- Case studies exercise
- Organisational contexts
- Commuting trends
- Facilities, policies & engagement activities
- Concluding points







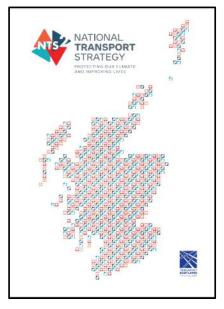
Place Standard











Update to the Climate Change Plan

Scottish Policy context

We will make a generational shift in funding over this Parliament to ensure that at least £320 million or **10% of the total transport budget goes on active travel by 2024-25** A Fairer, Greener Scotland: Programme for Government 2021-22. Scottish Government. September 7th 2021





Picture by Sarah Tokou (P7), from St Mary's Primary School in Largs.

Indicators will be updated annually, where new data is available. A range of evidence accounts for the outcomes are in development and will be available on this site in due course.



Glasgow's Transport and Climate Strategies

- Transport Strategy (2020/21)
 - A Liveable Neighbourhoods Plan
 - A City Centre Transformation Plan
- Glasgow committed to be net-zero by 2030











Trends





Progress on reducing greenhouse gas emissions

Progress in reducing emissions in Scotland 2022 Report to Parliament

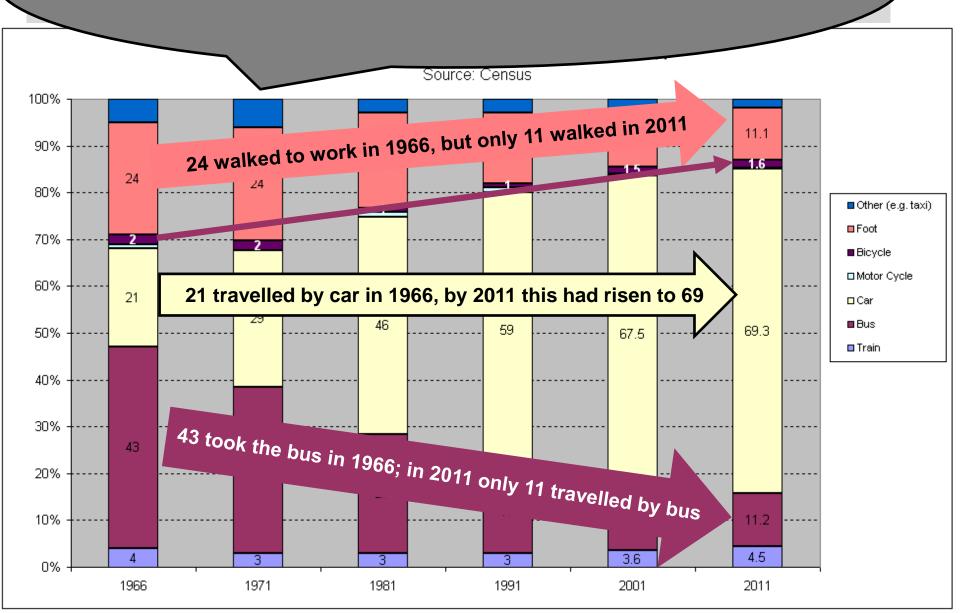
Scotland's greenhouse gas (GHG) emissions have fallen by 51% since 1990

Transport emissions in 2020 were down 26% since 2019 but down only 3% from 2010 to 2019

The fall in emissions in 2020 was largely due to travel restrictions during the COVID-19 pandemic

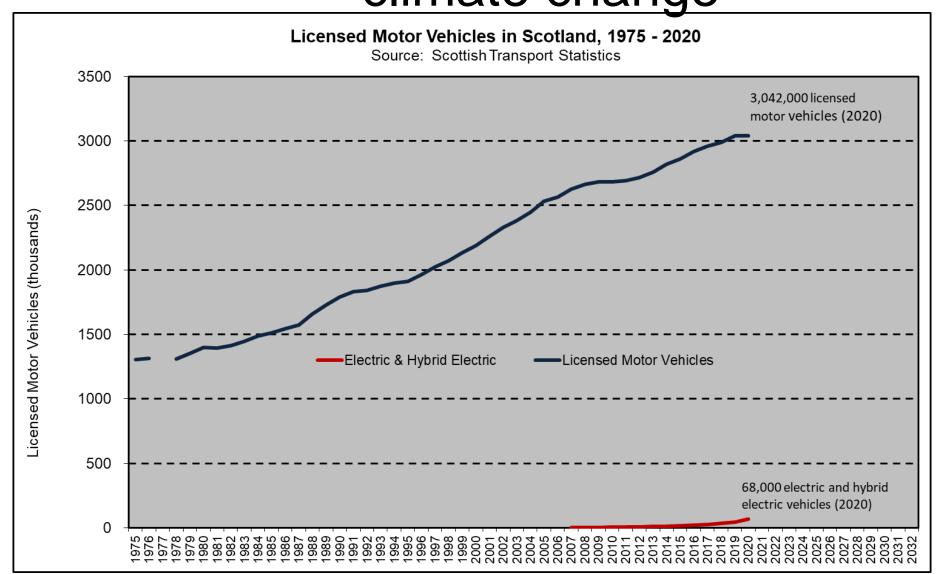
In 2018, transport was Scotland's largest GHG emitting sector, making up 36% of emissions and surface transport accounted for 70% of all transport emissions (ref 2020 report)

Out of 100 commuters...





Current trends relevant to climate change

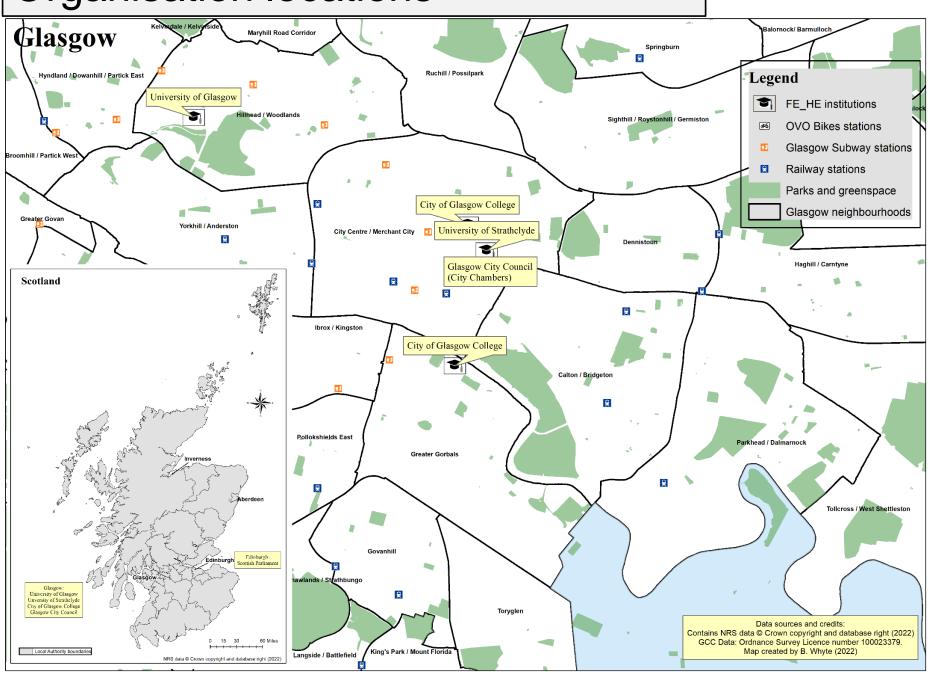




entre for Case studies exercise

- This work, led by the Glasgow Centre for Population Health (GCPH), is the product of a collaboration between the University of Strathclyde, University of Glasgow, City of Glasgow College, Glasgow City Council, and the Scottish Parliament.
- The focus is on the progress the five organisations are making in achieving a shift to more active and sustainable travel among staff and students.
- A desk-based exercise in which information on organisational contexts, staff travel trends, COVID-19 travel impacts, relevant policies, and promotional activities was collected via a proforma designed by the authors and completed by each organisation.
- The data gathered were supplemented with additional relevant information stemming from discussions among the authors as the work progressed.

Organisation locations



Organisational contexts

nisation	University of Strathclyde	University of Glasgow	City of Glasgow College	Glasgow City Council	The Scottish Parliament			
Site	John Anderson Campus (Glasgow City Centre)	Gilmorehill Campus – West End of Glasgow	City & Riverside Campuses	City Chambers Complex	The Scottish Parliament			
Sector	Higher Education	Higher Education	Further/Higher Education	Local Authority	Parliamentary			
Context	The campus is well connected to public transport with major train stations within a 5-10 minute walk and several key bus routes travelling near or through campus. There are few segregated cycle routes on or near campus, however there are a growing number of segregated routes throughout Glasgow that are towards the City Centre, allowing commuters to use these routes for a portion of their journey. The	Glasgow. It is open 24/7, but previous surveys show that the busiest times are normal working hours. The campus is currently undergoing an intensive construction programme, and some of the new high footfall buildings have recently opened.	Central Station 0.7 m Cathedral Street bus routes 0.1 m Riverside Campus is similarly within easy walking distance of the following: Argyle Street Station 0.5 m High Street Station 0.8 m Bridge Street Subway 0.4 m Central Station 0.7 m Ballater & Crown Street bus routes 0.1 m	extensive urban and suburban network, a subway system and city-wide bus services run in and out of the centre of Glasgow. GCC is developing its cycling network via the delivery of segregated City	Parliament. It is in the Holyrood area of Edinburgh and comprises an area of 1.6 ha (4 acres), with a perimeter of 480 m (1570 ft). The Parliament is a 15-minute walk from Edinburgh			
Staff numbers overall (FTE, if available)	4,484 (4,069 FTE)	8,149 (Gilmorehill only), (5,073 FTE)	1,451 (1,164 FTE)	430 (average number of staff working in the complex on a daily basis due to post-COVID hybrid working)	546 FTE equivalent SPCB (Scottish Parliament Corporate Body) staff work in the Parliament*			
Student/ Patient/Visitor numbers per year	Students: 24,450 - (20,395 FTE)	Students headcount on this campus 35,776	31,959 (15,326 FTE)	Not known	500,000 (pre-COVID), closed to visitors from 2020-2022			
Operating hours/core hours	08:00 - 20:00 Monday – Friday. Library and Union open later	Core hours are normal working hours – Monday-Friday, 08:00 - 18:00, but the campus is open and used 24/7	Buildings are open 06:00 – 18:30 Monday & Thursday, 06:00 – 21:30, Tuesday & Wednesday and 06:00 – 17:30 on Friday. Core hours are 09:00 – 17:00	Building is open: 08:00 - 18:00 Core hours: 10:00-16:00	Open to staff 24/7 however business days are Tuesdays, Wednesdays, and Thursdays			
ocations	G1 1XQ (Glasgow City Centre)	G12 8QQ (West End of Glasgow)	G4 ORF (Glasgow City Centre) & G5 9XB (South of Glasgow City Centre)	G2 1DU (City Chambers, George Sq)	EH99 1SP (Holyrood, Edinburgh)			
*There are a range of other building users not included in this figure, including MSPS and their staff, contractors and media teams.								

Organisational contexts

- We tabulated information on the size of each institution (staff and student numbers), transport links and operating hours.
- The four organisations based in city centre locations have more public transport options and better connections for longer distance travel journeys.
- All the Glasgow locations have on-site or nearby OVO Bikes (formerly nextbike)
 stations. Edinburgh does not currently have a city-wide bikeshare scheme.
- While most have similar core week-day operating hours, university campuses
 remain open all the time to staff and students to enable research and ongoing
 work. The Scottish Parliament is open to staff all the time, but its main business
 days are Tuesdays Thursdays.

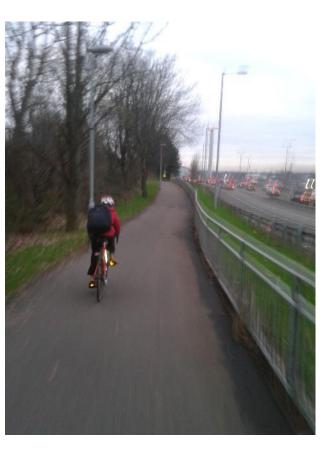
Working patterns and flexible/hybrid working

Organisation	University of Strathclyde	University of Glasgow	City of Glasgow College	Glasgow City Council	The Scottish Parliament
Site	John Anderson Campus (Glasgow City Centre)	Gilmorehill Campus – West End of Glasgow	City & Riverside Campuses	City Chambers Complex	The Scottish Parliament
Agile/flexible working Yes – introduced following COVID-19		Yes	Yes Yes		Yes
Flexi-time system?	Yes, as part of agile working policy. Set at line manager level	No	Partial	Yes	Yes
Pre-pandemic work patterns	5 days (or full time)	Average days on campus (2019) - staff 4.5 days a week; students 4.1 days a week	There was no home working pre-pandemic	5 days (or full time)	5 days a week in office
Current work patterns	Around 18% of staff always working from home (2021/22).	Average days on campus - staff 3.1 days a week; students 3.3 days a week. 2% of staff always work from home (2022)	Between 3-4 days on site and 1-2 days from home (2022)	3 days at home and 2 in office (2022)	50% always working from home; 13% do not work from home (2021)

Prior to the pandemic most organisations operated a five-day working week but with a mix of full-time and part-time work patterns. All the organisations have flexible or agile working policies and the majority operate with flexi-time working systems. The pandemic has resulted in a large shift to home and hybrid working which has been maintained even after the relaxation of restrictions



Commuting trends





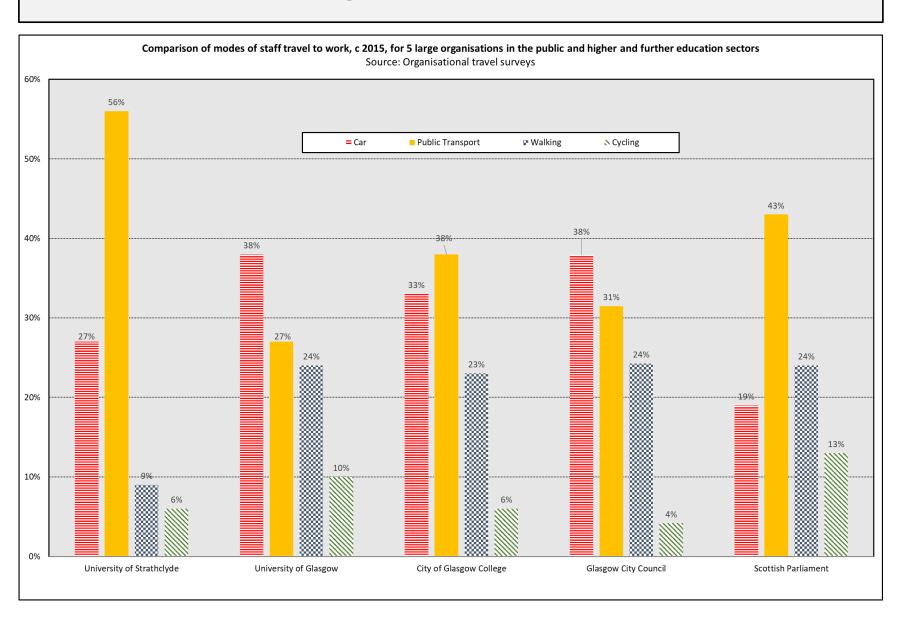


Staff travel surveys

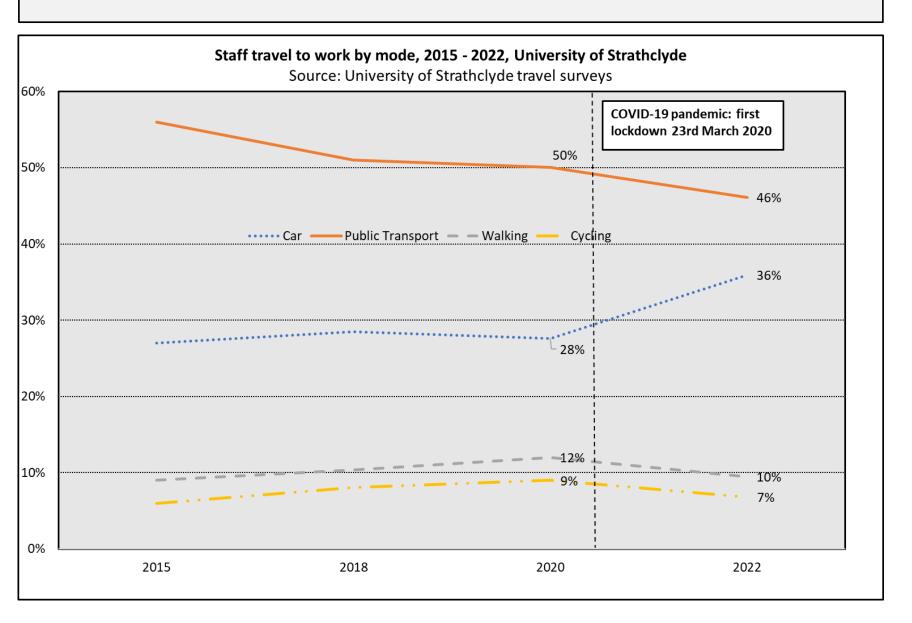
- All organisations have carried out staff travel surveys, enabling comparisons to be made across organisations and over time.
- Response rates vary by organisation and across the Higher Education institutions are much lower among students compared to staff
- The Scottish Parliament has the highest response rate

Organisation:	University of Strathclyde	University of Glasgow	City of Glasgow College	Glasgow City Council	The Scottish Parliament
Travel surveys	2015, 2018, 2020, 2022	2013, 2015, 2019, 2022	2015, 2018, 2019	2015	2015, 2018, 2019, 2021, 2022
Date of latest survey	May 2022	March to April 2022	2019	2015	April 2022
Response rates	28% of staff, 0.5% of students in 2022	21% of staff, 7% of students in 2022	15% of staff, 0.5% of students in 2019	11% of staff in 2022	52% of staff in 2022

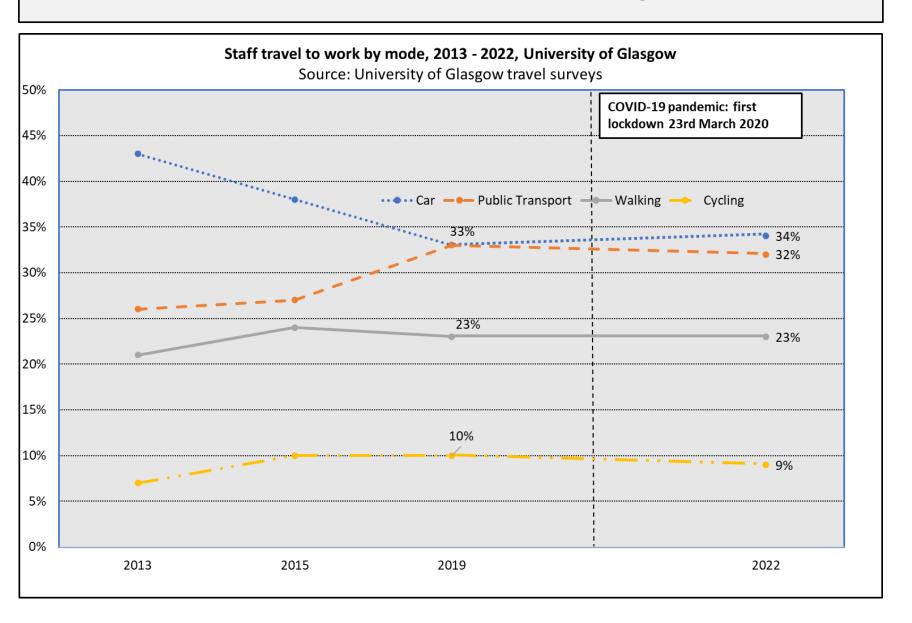
Commuting snapshot (c2015)



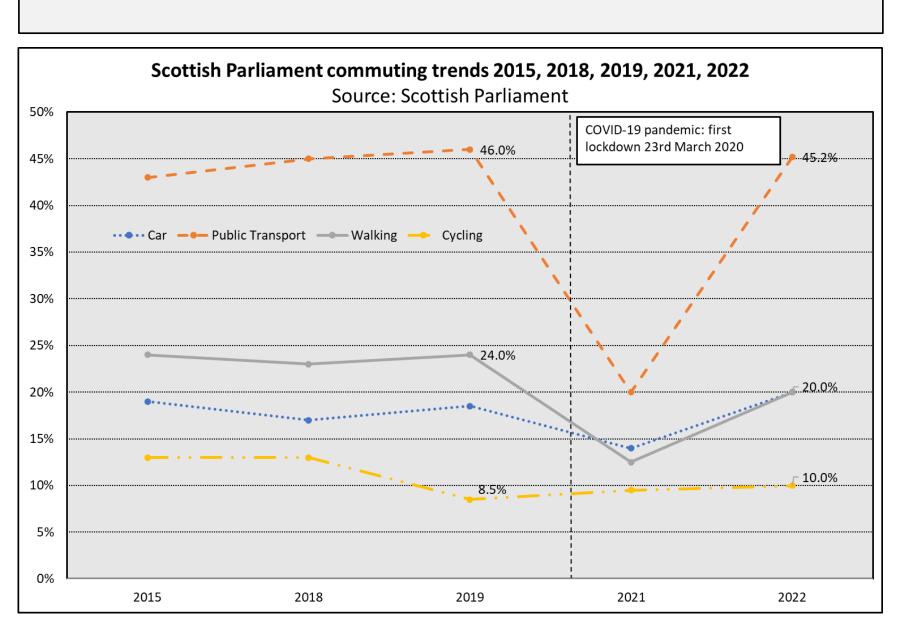
University of Strathclyde



University of Glasgow



Scottish Parliament



Facilities to support active travel

Organisation	University of Strathclyde	University of Glasgow	City of Glasgow College	Glasgow City Council	The Scottish Parliament		
Site	John Anderson Campus (Glasgow City Centre)	Gilmorehill Campus – West End of Glasgow	City & Riverside Campuses	City Chambers Complex	The Scottish Parliament		
Staff numbers -FTE	4,069	5,073	1,164	430*	546		
Student/ Patient/Visitor numbers per year	Approx. 25,000	Students headcount on this campus 35,776	31,959 (15,326 FTE)	Not available	500,000 (pre-COVID), closed to visitors from 2020-2022		
Showers	46	35	80	8	39		
Showers per 100 FTE staff	1.1	0.7	6.9	N/A	7.1		
Publicly accesible bike parking	405	943	200	34	Nearest public cycle racks are located next to the Holyrood Lodge		
Secure bike parking (requiring code or lock)	230	200	330	72	60		
Secure bike parking per 100 FTE staff	5.7	3.9	28.4	N/A	11.0		
E-bikes for staff	0	8 (+1 e-cargo bike for staff business use	4	2	0		
OVO next bike membership	Yes; 100% off annual	Yes; 100% off annual	No	No	N/A		
	ree	ree			_		
Cycle to work	<i>क</i> ि	ॐ	ॐ	ર્જે	<i>ક</i> ેં		
Maximum value	£4,000	£1500; £2,500 (e-bikes)	£4,000	£1,500	£2,500		
Uptake	25-35 per year	60-85 per year	20 per year	88 per year	?		
* Glasgow City Council figures are based on average number of staff working in the complex on a daily basis due to post-COVID hybrid working, so not strictly comparable to the figures for other institutions.							

Support for public transport use

- The University of Strathclyde and City of Glasgow College offer a First Bus commuter club.
- The University of Glasgow and the Scottish Parliament offer interest-free loans to pay for public transport season tickets.
- The University of Glasgow offers staff a 10% discount on First Bus season tickets.

Facilities for car drivers

Organisation	University of Strathclyde	University of Glasgow	City of Glasgow College	Glasgow City Council	The Scottish Parliament		
Site	John Anderson Campus (Glasgow City Centre)	Gilmorehill Campus – West End of Glasgow	City & Riverside Campuses	City Chambers Complex	The Scottish Parliament		
Staff numbers -FTE *	4,069	5,073	1,164	430	546		
Staff parking spaces	600	587	80	84	66		
Parking spaces per 100 FTE staff	15	12	7	N/A	12		
Annual cost of parking	£514.29	£310.00	£3 per day / £735 per year	Parking reserved for elected members; additional parking £4.50 per day (Duke St)	Free		
Visitor parking	No	£6 per day	£0 but only limited number of spaces available	No	No visitors parking. A small number of public parking spaces are reserved for disabled people on Horse Wynd. These parking bays are for visitors to the Holyrood area in general, not just for visitors to the Parliament.		
EV charging points	11**	16**	8 (4 twins)	14	15		
Pool cars	2	12	2	17	No		
Electric pool cars	2	0	0	8	No		
* Glasgow City Council figu							
	basis due to post-COVID hybrid working, so not strictly comparable to the figures for other institutions.						
** The e-charging points ar	* The e-charging points are for fleet vehicles only and not for commuting staff.						

Car parking management

Most organisations have an existing car parking policy or are in the process of renewing existing policy.

The University of Strathclyde is planning to introduce a new car parking scheme which will be needs-based and include a minimum distance exclusion zone. It is likely that parking numbers will reduce in the future, in line with their sustainable travel plan and GCC City Centre plans to reduce car traffic.

The University of Glasgow operates a parking permit scheme that is criteria-based and applies a two miles from home exclusion zone. Parking space reductions have been proposed but have met with opposition.

City of Glasgow College reduced its parking spaces from 600 to 95 after moving to new buildings in 2016/17, and may reduce its capacity further. This reduction in parking capacity has been linked to a reduction in staff and student commuting by car, particularly as the main mode of commuting.

The Scottish Parliament operates a booking system for its 60 parking spaces, with priority given to MSPs on business days. There are ongoing discussions about reducing parking availability.

Carbon reduction plans

Organisation	University of Strathclyde	University of Glasgow	City of Glasgow College	Glasgow City Council	The Scottish Parliament
Carbon reduction targets	Their Vision 2025 Strategy includes a target to reduce Greenhouse gas emissions from a 2009/10 baseline, leading to 70% reduction by 2025,80% by 2030 and net zero by 2040 at the latest.	The Carbon Management Plan 2020/21-2030/31 includes a carbon footprint target of reducing GHG emissions from 60,358 (in 2020/21) to 27,000 tonne CO2e per annum by 2030/31. There is also a commitment to being net zero for greenhouse gas (GHG) emissions by 2030.	Their sustainability strategy has targets to reduce emissions from all greenhouse gases by 75% by 2030 and reduce carbon emissions by 60% against 1990 baseline by Academic Year 2023/24.	Glasgow's Climate Plan has a target for the city to achieve carbon neutrality by the year 2030.	Their carbon plan, Session 6 Carbon Management Plan: Net Zero Ready, has a target of achieving a 66% reduction in CO2e per annum by 2025/26 from a 2005/06 baseline.
Related policy/plans		Strategic Travel and Transport Plan and Guidance for Business Travel	Sustainability strategy	Glasgow Transport Strategy, Glasgow City Centre Transformation plan (in preparation), a Liveable Neighbourhoods Plan and an Active Travel Strategy	Scottish Parliamentary Corporate Body Sustainable Travel Plan 2021-2022

Engagement activities

Organisation	University of Strathclyde	University of Glasgow	City of Glasgow College	Glasgow City Council	The Scottish Parliament
Participation in engagement activities					
Sustrans Workplace Journey Challenge (March 2022)	Yes	Promotion only	Pre-pandemic	Yes	Yes
Paths for All – Spring step count challenge (May - June 2022)	Yes	Occasionally, promotion only	Pre-pandemic. Post-pandemic have organised own version	Yes	No
Clean Air Day (June 2022)	No	No	No	Yes	No
Bike Week (June 2022)	Yes	No	Yes	Yes	Yes
Cycle to Work Day (August 2022)	Yes	Promotion only	No	Yes	Yes
Car Free Day (Sept 2022)	No	No	No	Yes	Yes (closing car park)
Love to Ride Cycle (September)	Yes	Yes	No	Yes	No
Paths for all – Autumn step count challenge (October - November	Yes	Occasionally, promotion only	Pre-pandemic. Post-pandemic have organised own version	Yes	No
Liftshare Week (in October)	No	No	No	No	No
Cycle training	No	Yes 3 levels of courses. Provided once or twice a year	1-2 times per year	As required	In the past
Dr Bike Events	Every 2-3 months, 2 sessions in a week.	Once a week during term time	2-3 times per year	Every couple of months	Twice in 2022
Other activities	Have previously partnered with Bike Register & Police Scotland to do on- campus bike marking events.	E-bike trials carried out occasionally or on request by staff groups, about once or twice a year. Police have attended bike events to promote secure bike locking, security marking, safe cycling. Social rides offered depending on availability of ride leader – about four times a year. Sport colleagues encourage active travel for events.	E-bike trials, police, Bike Register, social rides. Green Travel Group promotes active travel. Currently offering Learn to Ride cycle training for ESOL students and two sessions have taken placed in May 2022 with 24 students signed up.	Cycle to Work scheme	The Scottish Parliament partners with Sustrans to deliver its Active Travel Champions Project. Our Active Travel Champions help to identify site-specific barriers and opportunities for active travel They also help to define particular active travel aims and objectives and support the parliament's sustainable travel plan. Sustra coming with e-bike in September.



Concluding points

- In all the organisations public transport use and active commuting are higher than the national average.
- But, there are no signs of sustained downward trends in car use or indeed rises in public transport use,
 walking and cycling as commuting modes.
- Changes in work and commuting patterns as a result of the COVID-19 pandemic have had an impact.
- There is evidence that where car parking facilities are reduced, levels of car use drops. All organisations
 have limited parking availability, and many are considering further reductions to parking, but this is a
 contentious issue.
- Facilities to support active travel are available, such as showers and secure bike parking, but levels of provision vary substantially across organisations.
- Supportive policy (e.g., sustainable transport policy, green travel plans, carbon reduction plans) exist and
 there are schemes to encourage active and sustainable travel in all organisations, but commitment varies
 in terms of the range of schemes and engagement activities supported.
- There is less obvious overt support for efforts to reduce car use.